

Accelerating Biopharmaceutical Development: Data-Driven Strategies, Platforms, and Technologies

Nitin Rathore

Vice President, Drug Product Technologies, Amgen Inc.



CMC STRATEGY FORUM
ADVANCING BIOPHARMACEUTICAL DEVELOPMENT
NORTH AMERICA 2024

WCBP
2024



AMGEN[®]

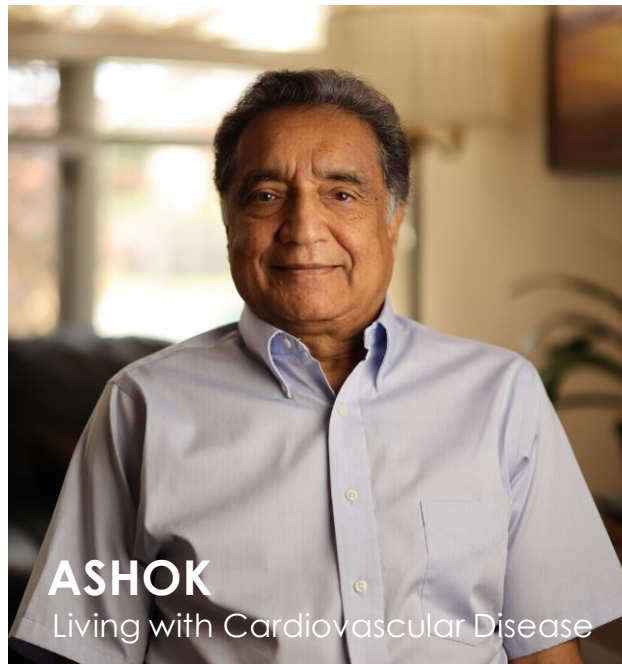
Our Therapeutic Areas Focus



KAREN
Living with Metastatic Breast Cancer



ERIN
Living with Asthma



ASHOK
Living with Cardiovascular Disease



CHRIS
Living with uncontrolled gout

ONCOLOGY

INFLAMMATION

GENERAL MEDICINE

RARE DISEASE

We serve millions of seriously ill patients living with cancer, cardiovascular disease, inflammatory diseases and more.



Our Products Reflect Our Commitment To Serving Patients Living With Serious Illness

ACTIMUNE[®]
(Interferon gamma-1b)

BUPHENYL[®]
(sodium phenylbutyrate)
Tablets and Powder

KRYSTEXXA[®]
peglicase

PROCYSBI[®]
(cysteamine bitartrate)
delayed-release capsules
delayed-release oral granules

RAVICTI[®]
(glycerol phenylbutyrate) Oral Liquid

TEPEZZA[®]
teprotumumab-trbw

UPLIZNA[®]
inebilizumab-cdon

Enbrel[®]
etanercept

Otezla[®]
(apremilast) 30mg
tablets

TEZSPIRE[®]
(tezepelumab-ekko)

TAVNEOS[®]
(avacopan)

AVSOLA[™]
(infliximab-axxq)
For Injection 100mg/Vial

AMJEVITA[®]
(adalimumab-atto)
Injection 40mg/0.8mL & 20mg/0.4mL

BLINCYTO[®]
(blinatumomab) for injection
35 mcg single-use vial

IMLYGIC[®]
(talimogene laherparepvec)
SUSPENSION FOR INJECTION

Kyprolis[®]
(carfilzomib) for injection

NEUPOGEN[®]
(FILGRASTIM)

RIABNI[™]
(rituximab-arrx)
Injection 100mg/Vial & 500mg/Vial

MVASI[™]
(bevacizumab-awwb)
Injection 100mg/vial & 400mg/vial

Neulasta[®]
(pegfilgrastim)

LUMAKRAS[™]
(sotorasib) 120 mg tablets

Vectibix[®]
(panitumumab)

XGEVA[®]
(denosumab)

KANJINTI[™]
(trastuzumab-anns)
For Injection 420mg/vial, multiple dose

Repatha[®]
(evolocumab) injection
140 mg/mL

aimovig[®]
(erenumab-aooe) injection
70mg/mL, 140mg/mL

Nplate[®]
romiplostim

EVENITY[™]
(romosozumab-aqqg)

Aranesp[®]
(darbepoetin alfa)

prolia[®]
(denosumab) injection

Corlanor[®]
(ivabradine) 5 mg + 7.5 mg tablets

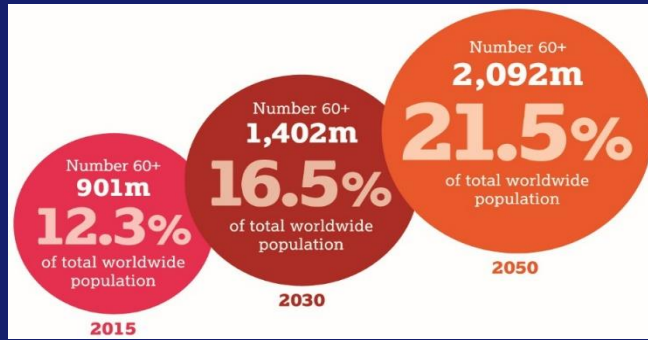
Parsabiv[®]
(etelcalcetide) injection for intravenous use

Sensipar[®]
(cinacalcet) Tablets

EPOGEN[®]
(EPOETIN ALFA)
RECOMBINANT

AMGEN

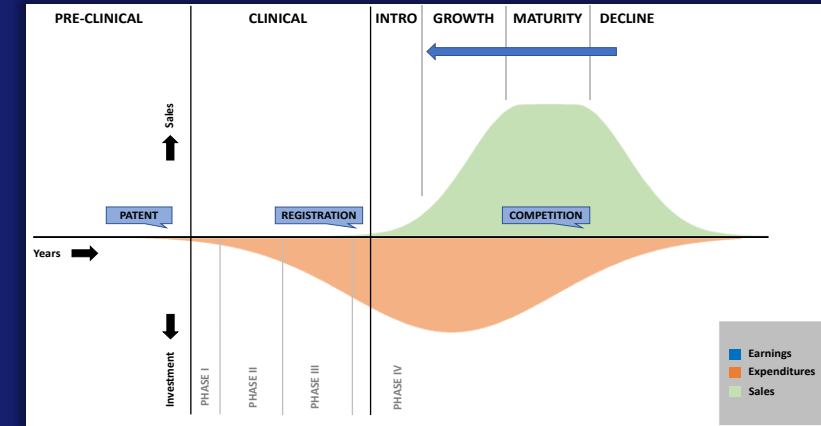
The evolving landscape we are operating in



BioSpace

DES HOTBEDS CAREER EVE

Faster Drug Development Processes Likely to Outlive COVID-19



WSJ The Wall Street Journal

Elevated Inflation Presents Risk to U.S. Economy, Fed Report Finds



NEWS

Inflation will have the biggest negative impact on pharma industry in 2023: survey

Forty percent of industry professionals cited inflation as the top challenge for the pharma industry in 2023, a recent GlobalData survey finds.

HEALTH AND SCIENCE

Passage of Inflation Reduction Act gives Medicare historic new powers over drug prices

PUBLISHED FRI, AUG 12 2022 5:42 PM EDT | UPDATED FRI, AUG 12 2022 8:37 PM EDT

Spencer Kimball @SPENCERKIMBALL

yahoo/finance

The global biosimilars market is projected to reach USD 44.7 billion by 2026 from USD 15.6 billion in 2021, at a CAGR of 23.5% during the forecast period of 2021 to 2026

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Pricing pressures and shrinking margins

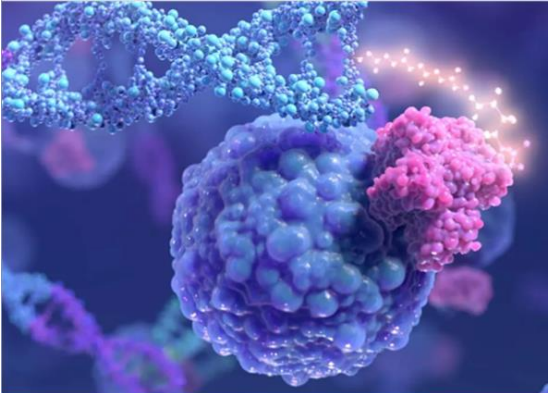
COMMENTARY · GLOBALIZATION

EY: 97% of CEOs have changed their investment strategy in response to geopolitical challenges—and almost a third already halted a project

By ANDREA GUERZONI

February 7, 2023, 3:30 AM PST

Our Science



Push the Boundaries of Biology

To discover and develop new medicines that matter for patients



Speed to Patients

To reduce cycle times and get new medicines to patients faster than ever

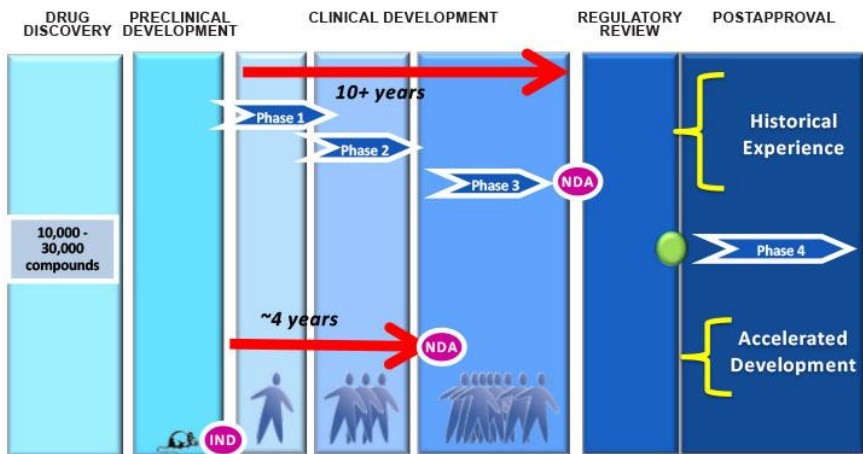


For Every Patient – A Solution

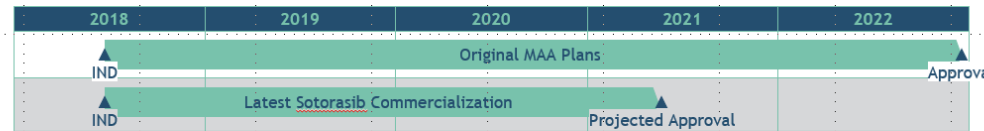
To broaden access and use of our medicines for all patients

Leveraging our deep understanding of biology and human and real-world data, we are moving science faster than ever before to find new and better ways to defeat the world's toughest diseases.

Figure 1: An example of comparative drug development timelines: Historical experience vs. accelerated development.



Team Agility Enabled OVER 18 month Timeline Reduction and Delivered on 9x Increase in demand during pandemic



Supported 9x increase in clinical demand



1 Agile Approach, Rapid Decision Making and Escalation



2 Overcoming Supply Interruptions



SOTORASIB

2 years, 9 months



SPEED TO PATIENT

Acceleration levers are available within FDA MAPP and EMA PRIME Toolbox to support expedited product development

MANUAL OF POLICIES AND PROCEDURES

CENTER FOR DRUG EVALUATION AND RESEARCH

MAPP 5015.13

POLICY AND PROCEDURES

OFFICE OF PHARMACEUTICAL QUALITY

Quality Assessment for Products in Expedited Programs

- **Performing certain CMC confirmatory studies post-approval**
- **Decoupling validation** of drug substance and drug product processes
- **Concurrent validation**/concurrent release approach
 - Available data supports that the process is in a state of control
- Other validation streamlining approaches e.g., **validation of certain unit ops at reduced scale** and then confirmed post approval at commercial scale
- **Alternate approaches** to stability data
- **Predictive modeling** (small molecules, not recommended for large molecules or could be justified)



EUROPEAN MEDICINES AGENCY
SCIENCE · MEDICINES · HEALTH

22 April 2022

EMA/CHMP/BWP/QWP/IWG/694114/2019

Committee for Human Medicinal Products (CHMP)

Toolbox guidance on scientific elements and regulatory tools to support quality data packages for PRIME and certain marketing authorisation applications targeting an unmet medical need

- Use of **Prior Knowledge** in science-driven, risk-based approaches
- Process Validation
 - **Concurrent**
 - **Decoupled**
 - Deferred submission of certain data (hybrid)
 - Continuous Process Verification
- **'Adapted' control strategy** with tighter controls
- **In silico** models
- Specifications using **prior knowledge**
- Launch from clinical manufacturing site
- **Stability models** (small molecule & biologicals)
- **Risk-based comparability** (biologicals)

Can we expedite CMC development beyond pandemic therapies?

The AAPS Journal (2022) 24:101
<https://doi.org/10.1208/s12248-022-00751-9>

REVIEW ARTICLE

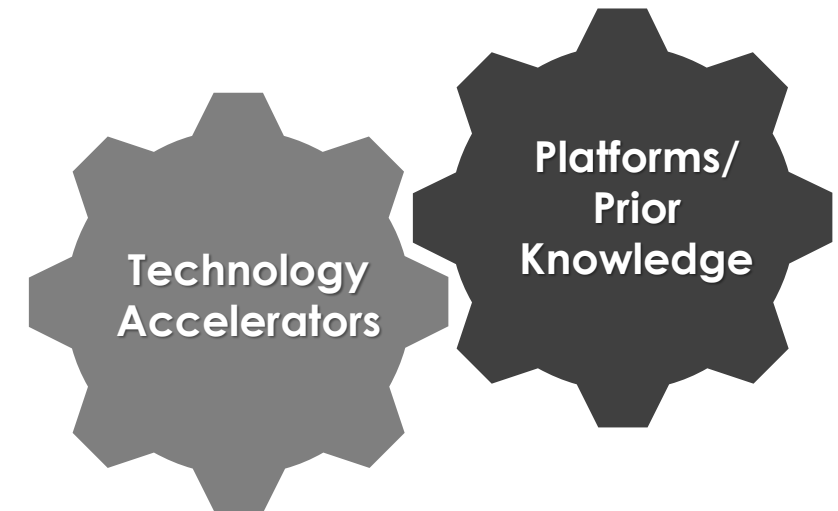
Chemistry Manufacturing and Controls Development, Industry Reflections on Manufacture, and Supply of Pandemic Therapies and Vaccines

Matthew E. Popkin¹ · Markus Goese² · Diane Wilkinson³ · Stuart Finnie⁴ · Talia Flanagan⁵ · Cristiana Campa⁶ · Alexandra Clinch⁷ · Andrew Teasdale⁸ · Andrew Lennard⁹ · Graham Cook¹⁰ · Ganapathy Mohan¹¹ · Matthew D. Osborne¹²

CMC Acceleration Levers

- Decoupled PPQ: Use of clinical DS for DP PPQ
- Submit MA prior to completion of DP PPQs
- Seek Real Time Oncology Review
- Utilize predictive modeling for stability
- Perform risk-based comparability
- Submit MA with clinical formulation/SKUs

- Several of the CMC acceleration levers that were applied for pandemic therapies can also be applicable for therapies intended for serious illness and with the potential to offer substantial improvement in clinically significant endpoint
- The biopharma industry also needs acceleration levers that can be more widely applied to all portfolio assets: solutions that are sustainable and scalable



Platforms – depth of knowledge in a proven design space to enable confidence and predictability

Platforms are critical enablers for increasing efficiency and speed in development and manufacturing workflows

- Standardized and scalable processes
- Reduction in resources, material demand and waste
- Reduced cycle times



A Fit-to-platform governance process

Formulation platforms

1st intent manufacturing process that is aligned with network capabilities

Industry leading and/or industry aligned approach to data packages

Standardized container closures

Offline capabilities to enable transferability

A 1st intent control strategy in alignment with regulatory expectations

Culture of continuous improvement

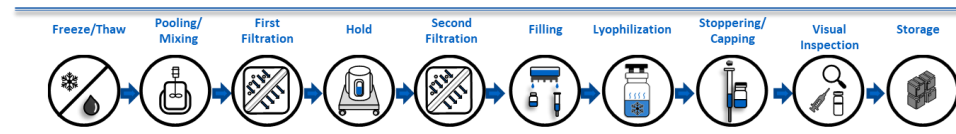
Driving Efficiency and Speed in Process Development through Optimized Attribute Testing

Example:

Impact of freeze thaw stress on drug product quality

First principle mechanistic understanding coupled with prior experience guides optimized attribute testing plan during process development studies

Attributes measured	Potential mode of attribute impact	Attribute impact based on prior data?	Is the attribute recommended for testing ?	Rationale for optimized attribute testing
pH	Cryo-concentration causing pH gradient	No	Yes	To confirm there is no pH gradient post thaw and mixing
Protein concentration	Protein concentration gradient	No	Yes	To confirm there is no protein conc. gradient post thaw and mixing
Osmolality	None	No	No	No process impact expected
Aggregation (SE-UHPLC)	Increase in HMW	Yes	Yes	Indicator of process stress on aggregation
HIAC	Increase in particulates	Yes	Yes	Indicator of process stress on subvisible particle count
Chemical degradation (peptide map)	Increased chemical degradation	No	Conditional	Test as needed (if significant degradation observed on purity)



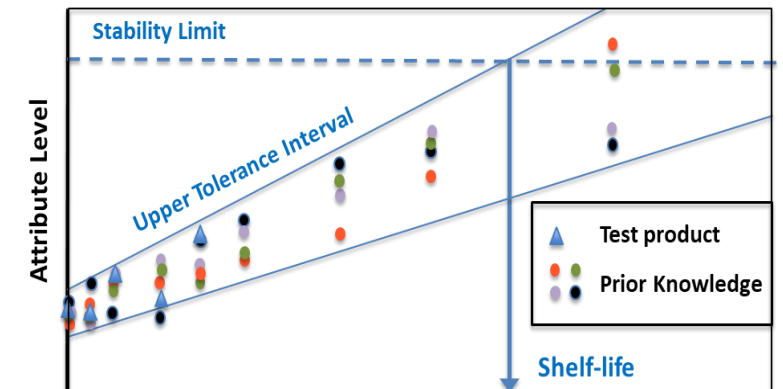
Attributes ↓	Freeze thaw	Dilution	Mixing	BBR filtration	In-process hold	Filling	VI CRT/light exposure	Lyophilization	Transport simulation	Stability
pH	Yellow	Grey	Grey	Yellow	Grey	Grey	Grey	Grey	Grey	Grey
Protein concentration	Yellow	Grey	Grey	Yellow	Grey	Grey	Grey	Grey	Grey	Grey
Osmolality	Blue	Grey	Grey	Yellow	Grey	Grey	Grey	Grey	Grey	Grey
Aggregation	Red	Blue	Grey	Yellow	Grey	Yellow	Red	Yellow	Red	Red
Charged variants	Yellow	Grey	Grey	Yellow	Grey	Blue	Red	Blue	Red	Red
Fragmentation	Red	Blue	Grey	Yellow	Grey	Blue	Grey	Blue	Grey	Grey
Particle count	Red	Blue	Grey	Yellow	Grey	Blue	Grey	Blue	Red	Grey
Particle morphology	Blue	Grey	Grey	Yellow	Grey	Blue	Grey	Grey	Grey	Grey
Chemical degradation	Yellow	Grey	Grey	Yellow	Grey	Blue	Grey	Grey	Grey	Grey
Potency	Yellow	Blue	Grey	Yellow	Grey	Blue	Grey	Grey	Grey	Grey
Visual appearance	Yellow	Grey	Grey	Yellow	Grey	Blue	Grey	Grey	Grey	Grey
Color	Blue	Grey	Grey	Yellow	Grey	Blue	Grey	Grey	Grey	Grey
Clarity	Blue	Grey	Grey	Yellow	Grey	Blue	Grey	Grey	Grey	Grey
PS80 content	Blue	Blue	Grey	Yellow	Grey	Blue	Grey	Grey	Grey	Grey
Lyo cake appearance	Grey	Grey	Grey	Yellow	Grey	Blue	Grey	Grey	Grey	Grey
Reconstitution time	Grey	Grey	Grey	Yellow	Grey	Blue	Grey	Grey	Grey	Grey
Moisture content	Grey	Grey	Grey	Yellow	Grey	Blue	Grey	Grey	Grey	Grey
Plunger depth	Grey	Grey	Grey	Yellow	Grey	Blue	Grey	Grey	Grey	Grey
BLE	Grey	Grey	Grey	Yellow	Grey	Blue	Grey	Grey	Grey	Grey

Attribute not relevant for that stressor
 No impact expected and tested
 Potential impact based on 1st principle
 Confirmed impact based on prior experience

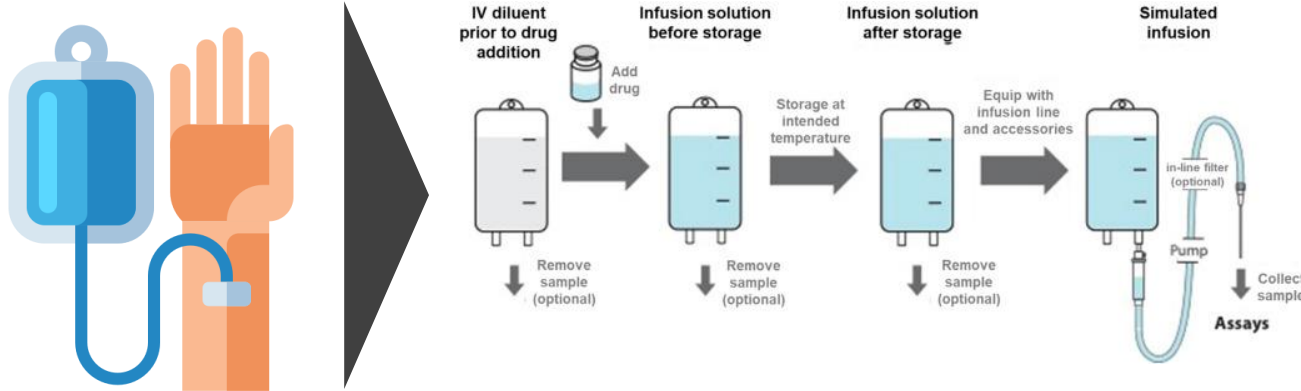
Prior experience with different processes stresses can be aggregated to build knowledge maps to guide formulation and process design

Use of prior knowledge for stability prediction can take stability off the critical path for product development

- Long term stability data can often be on critical path for product development
- Prior knowledge available from 'like molecules' can be leveraged to make stability predictions with limited dataset
 - Bayesian statistics – statistical parameters adjusted to molecule likeness
 - AI machine learning enabled models - inputs set 'likeness'
- Relies on understanding of degradation pathways and risk assessments
- Stability models do not replace long-term stability data that verify the model post-approval
- EMA toolbox incorporates use of stability models for unmet medical need
- Revision of ICH Stability guidelines are in progress to adopt science & risk-based approaches



Standardized approach for in-use stability assessment



Administration components	Recommended material to be tested	Additional materials, usually only tested to support commercialization
Infusion bag	PVC, PO	EVA
Syringe	PP, PC ¹	N/A
Administration set (giving set, infusion line)	PVC, PE	PUR, PBD
In-line/add-on filter	0.2 or 0.22 μm PES	PA/Nylon, PS
Access Device (cannula, short peripheral venous access devices (PVADs))	PUR	FEP, PTFE, ETFE
Injection needle (with gauge suitable for route of administration)	SS	N/A
Infusion aid (3-way stopcock)	PC	N/A

Prior experience can help reduce the dimensionality of the design space to be characterized

- Material of construction of admin components
- Diluents/admixtures
- In-line filters
- Protein concentration
- Temperature, duration of holds and infusion, simulated handling
- Infusion rates
- Attributes to be tested and acceptance criteria

Journal of Pharmaceutical Sciences 112 (2023) 2332–2346



Contents lists available at ScienceDirect

Journal of Pharmaceutical Sciences

journal homepage: www.jpharmsci.org



Review

Current Industry Best Practice on in-use Stability and Compatibility Studies for Biological Products



Markus Blümel^{1,a,*}, Jing Liu^{1,b,*}, Isabella de Jong^c, Sarah Weiser^d, Jonas Fast^e, Jennifer Litowski^f, Melissa Shuman^g, Shyam B. Mehta^h, Leanne Ameryⁱ, David Cheng Thiam Tan^l, Feng Jia^k, Dushyant Shekhawat^l, Camille Dagallier^m, Mina Emamzadeh^l, Annette Medinaⁿ, Camilla Santos^o, Florian Gasser^p, Christian Urban^q



A consolidated industry approach on design of in-use stability studies that encompass the design space parameters along with quality standards and regulatory requirements to enable clinical and commercial stage development

PDA Journal
of Pharmaceutical Science and Technology

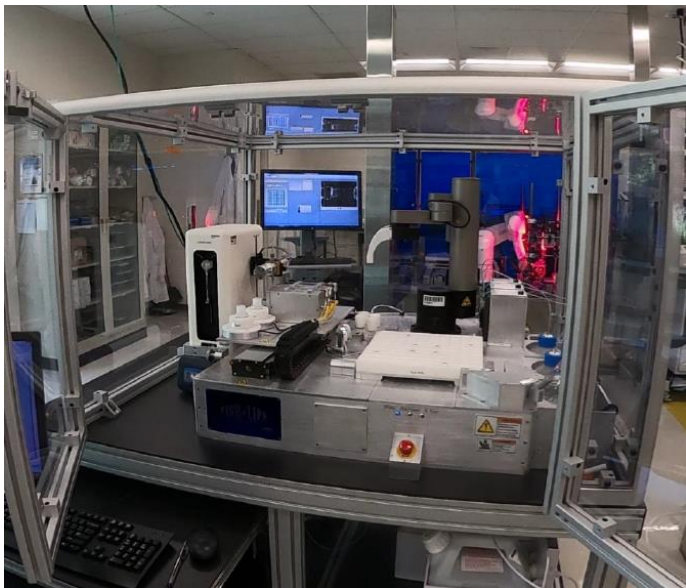


Best Practices for Microbial Challenge In-use Studies to Evaluate the Microbial Growth Potential of Parenteral Biological Products; Industry and Regulatory Considerations

Camellia Zamiri, Danielle L. Leiske, Patricia F. Hughes, et al.

PDA Journal of Pharmaceutical Science and Technology 2023,
Access the most recent version at doi:[10.5731/pdajpst.2022.012806](https://doi.org/10.5731/pdajpst.2022.012806)

Automation is another key enabler for efficiency and consistency in development workflows



Automated HIAC for subvisible particle enumeration



Automated Karl-Fisher for moisture measurements

Work plan visualization

Formulation and SKU databases

Structured report authoring

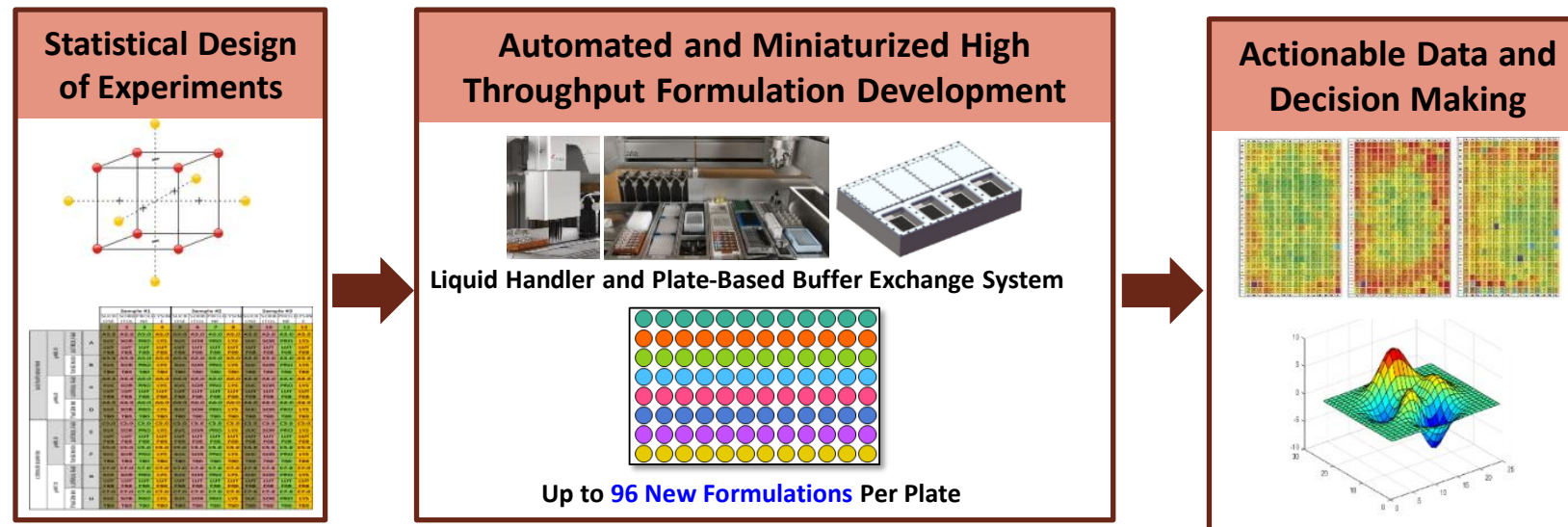
Fit to platform visualization

Use of AI/Gen AI



Automated visualization: Structured databases enabling rapid visualization and data insights

Automation coupled with miniaturization and high throughput can further accelerate development workflows



Journal of Pharmaceutical Sciences 110 (2021) 1130-1141

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ELSEVIER

Pharmaceutical Biotechnology

Application of a High Throughput and Automated Workflow to Therapeutic Protein Formulation Development

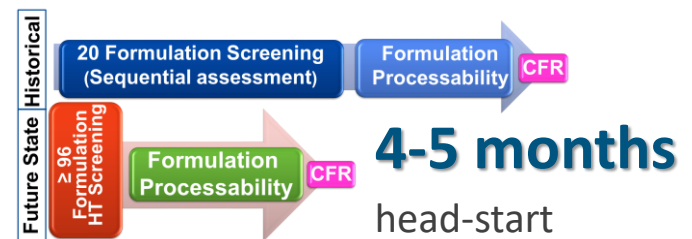
Cindy D. Ren^{*}, Wei Qi, Emily A. Wyatt, Jeffrey Yeary, Kimberly Westland, Michael Berke, Nitin Rathore

Amgen Inc., 1 Amgen Center Drive, Thousand Oaks, California 91320



SPEED

Accelerating development via automated HT capabilities and agile workflows :



EFFICIENCY

Utilizing **automation** to drive reduction in FTE hours on routine manual operations

> **65%** reduction in FTE hours for particle characterization



QUALITY

Improve consistency and quality of data using automated methods

Enable broad design (**5X**) space characterization for robust formulation design



Offline capabilities have proven to be key enablers for speed to clinic and speed to market

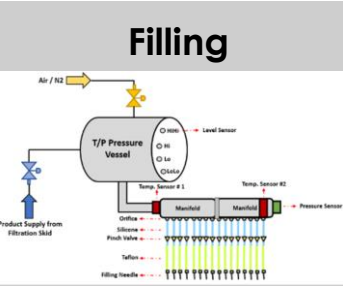
Predictive models reduce need for experimentation by applying first principles understanding and/or prior knowledge towards process design and tech transfer

Lyophilization



Models for lyo cycle development and transfer

Filling



Models for fill recipe development and transfer

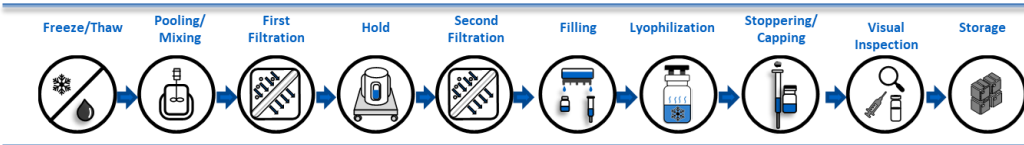
Plunger Placement



Models for plunger placement recipe

Use of machine learning is making models more powerful and robust in leveraging prior knowledge for designing predictive solutions

Lab and pilot scale systems minimize the need for manufacturing scale development while offering experimental verification of process performance



- Product impact assessment
- Filter sizing
- Impact of hold times
- **Filling recipe development**
- Lyo cycle development



Offline capabilities are becoming increasingly sophisticated and offer a less resource, time and material intensive approach for process design

Agility is the best antidote to uncertainty

Commitment to the concept of standardization and platforms

Simplification of business processes to eliminate waste and ensure lean execution

Modularization of complex and large work packages to enable agility in off-platform development

Continuous improvement mindset coupled with pursuit of transformative solutions

Culture of innovation and excellence

Investment in training and development of Workforce

AMGEN

Agility is a strategic focus area for Amgen Operations



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