

CMC Strategy Forum Japan 2025

Session IV - Innovative Approaches in Biopharmaceutical Manufacturing: Advanced Manufacturing, Dx, and AI/ML

Continuous Manufacturing and Portable On-Demand (POD) for Biologics: Development Challenges and Regulatory Considerations

9 December 2025

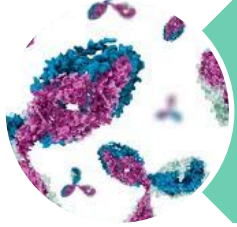
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CMC Regulatory Affairs, Regulatory Affairs Area, Japan Development



Drivers for Innovation in Pharm Manufacturing



Increasing Pipeline with New Modalities
and Complex Products



Greater Range of Product Demands
with increasing Demand Uncertainty



Evolving Reimbursement
Global Competition & Lost Drug Exclusivity
Development Cost and Short Timeline



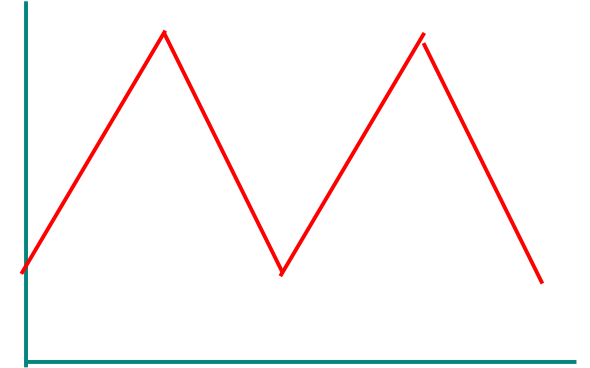
Need for Global Presence
Everchanging Geopolitical Environment



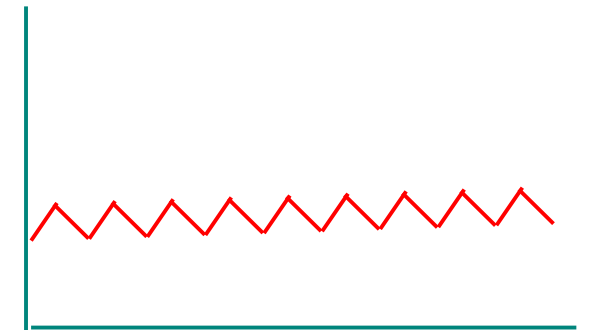
Pharmaceutical Industry Shift



- Large, centralized facilities
- Few campaigns of large batches

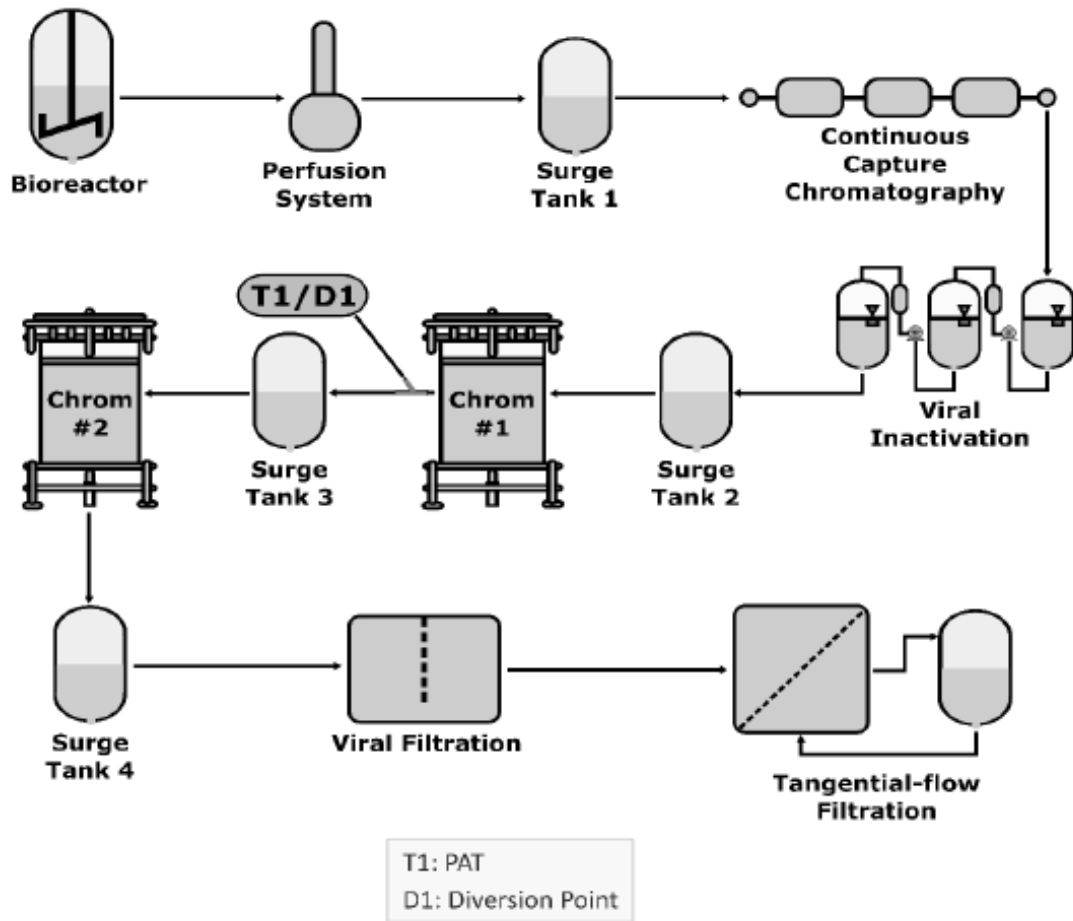


- Smaller volume products
- Small and agile local plants
- Many campaigns, quick turnaround

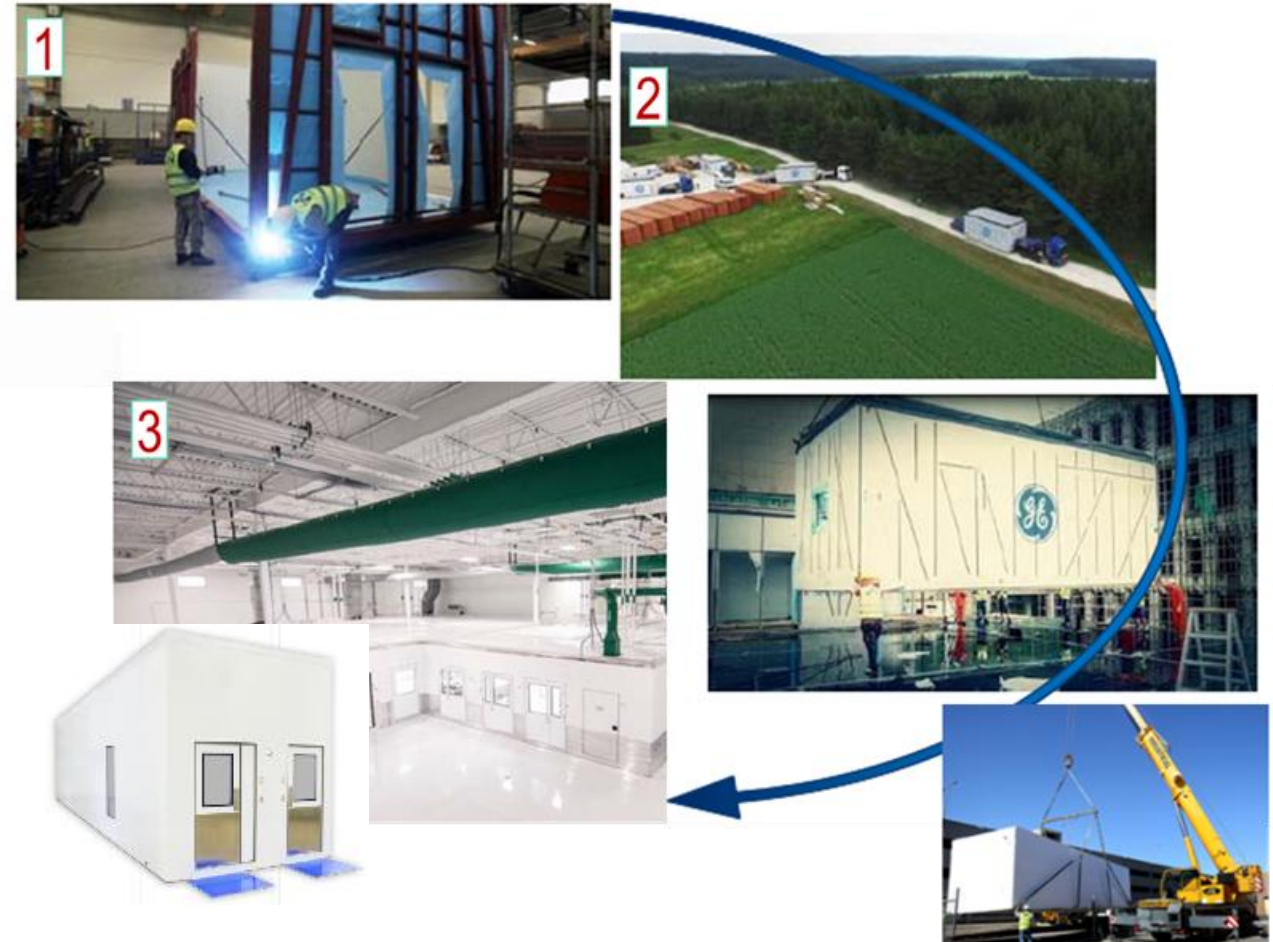


Emerging Technologies

- Continuous Manufacturing (CM)



- Portable On-Demand (POD)



Portable, Plug & Play

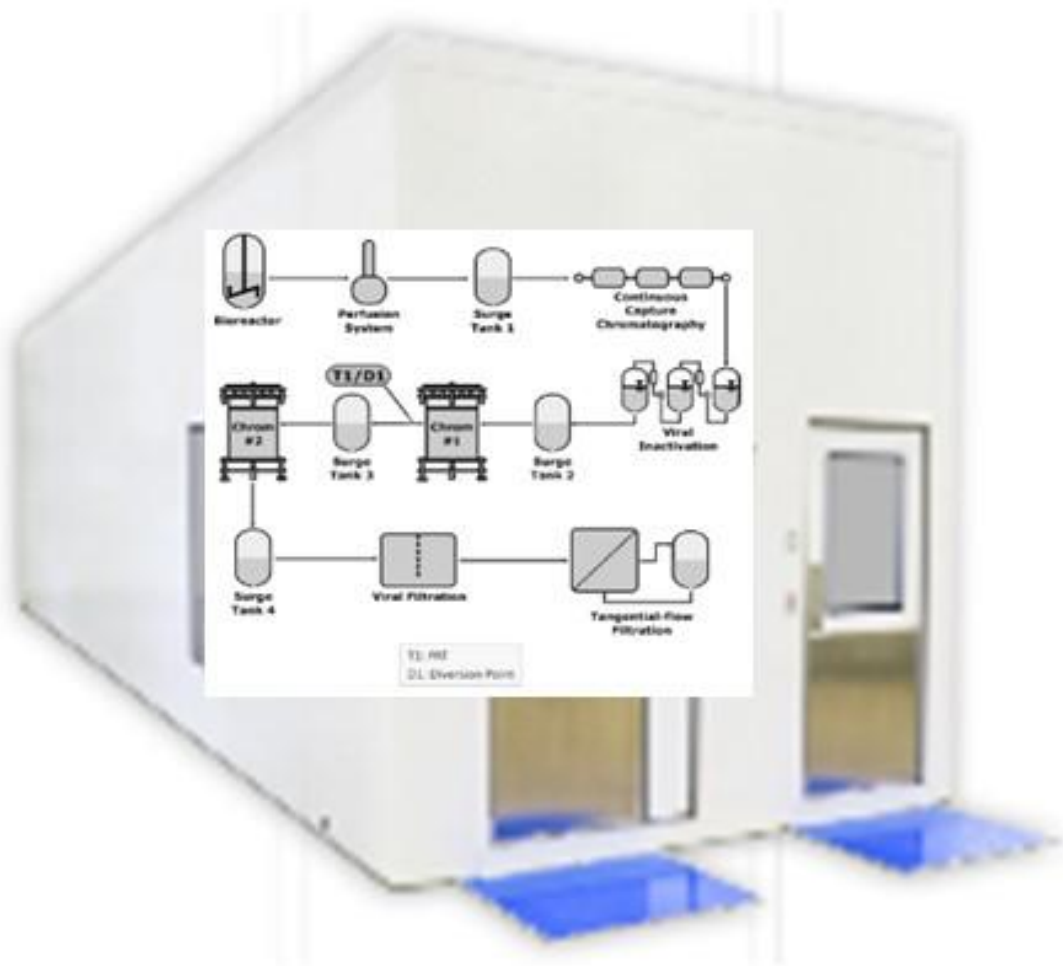


Image from [ICH_Q13_Step4_Guideline_2022_1116.pdf](#)

Vision for the Future State of Biologics Manufacturing and Supply

Historical State



Stainless steel
batch processing

Rigid Batch Size

Separate API &
drug product

Conventional
laboratory QC

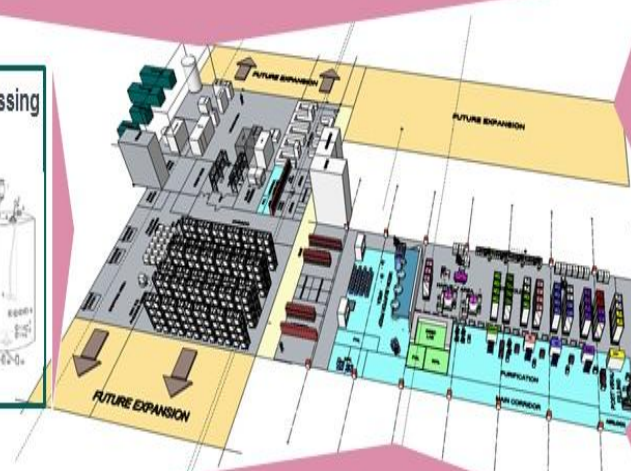
Long lead time
supply chain

Fixed costs focus

Future State



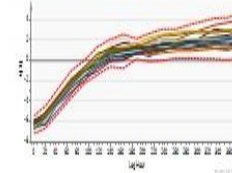
Single Use Closed Processing



Adaptive Process Control

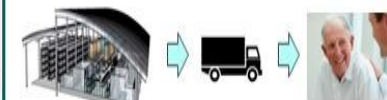
PAT tools

Predictive MDVA models

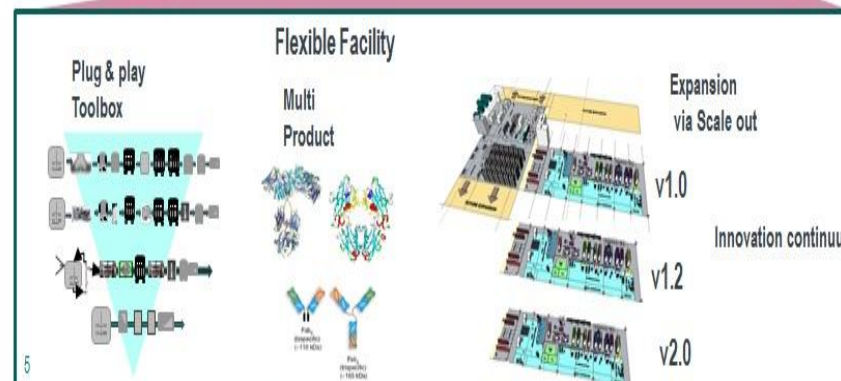


Real Time Release Testing
QC Shop floor
Consistent Quality assurance

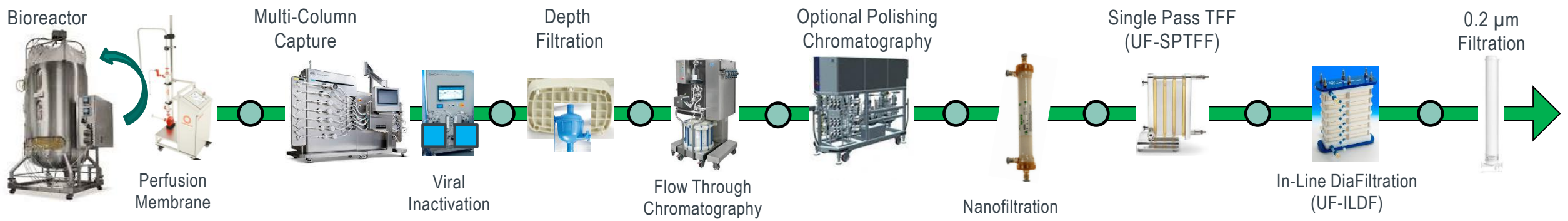
Synchronized supply chain



On demand production
Portable capacity for
Regional Options



MSD BIOLOGICS CM PROCESS OVERVIEW



Legend: Cell culture broth stream Smart Surge Vessel Cell-free product rich stream

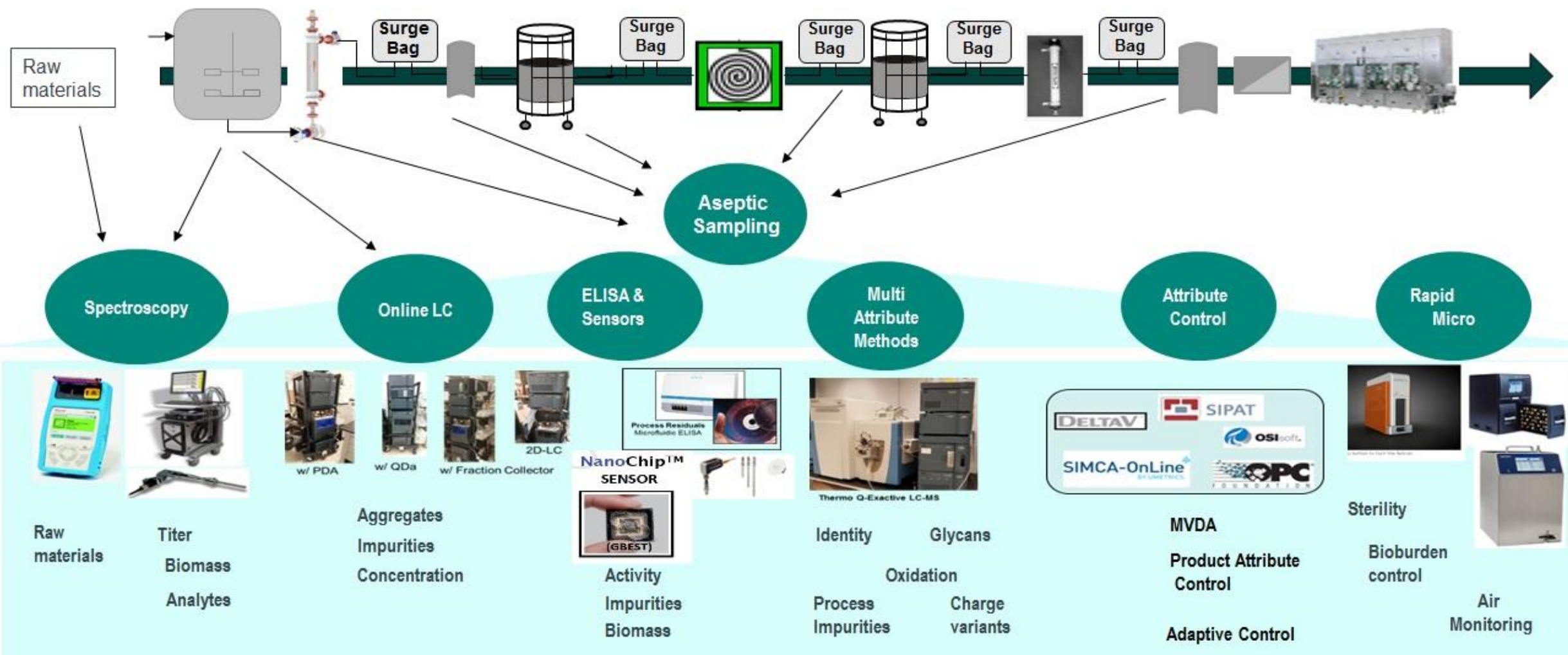


**Overall DSP time cycle is dictated by the longest step
Other steps are lengthened to compensate**

Smart Surge Vessel (SU Vessel)

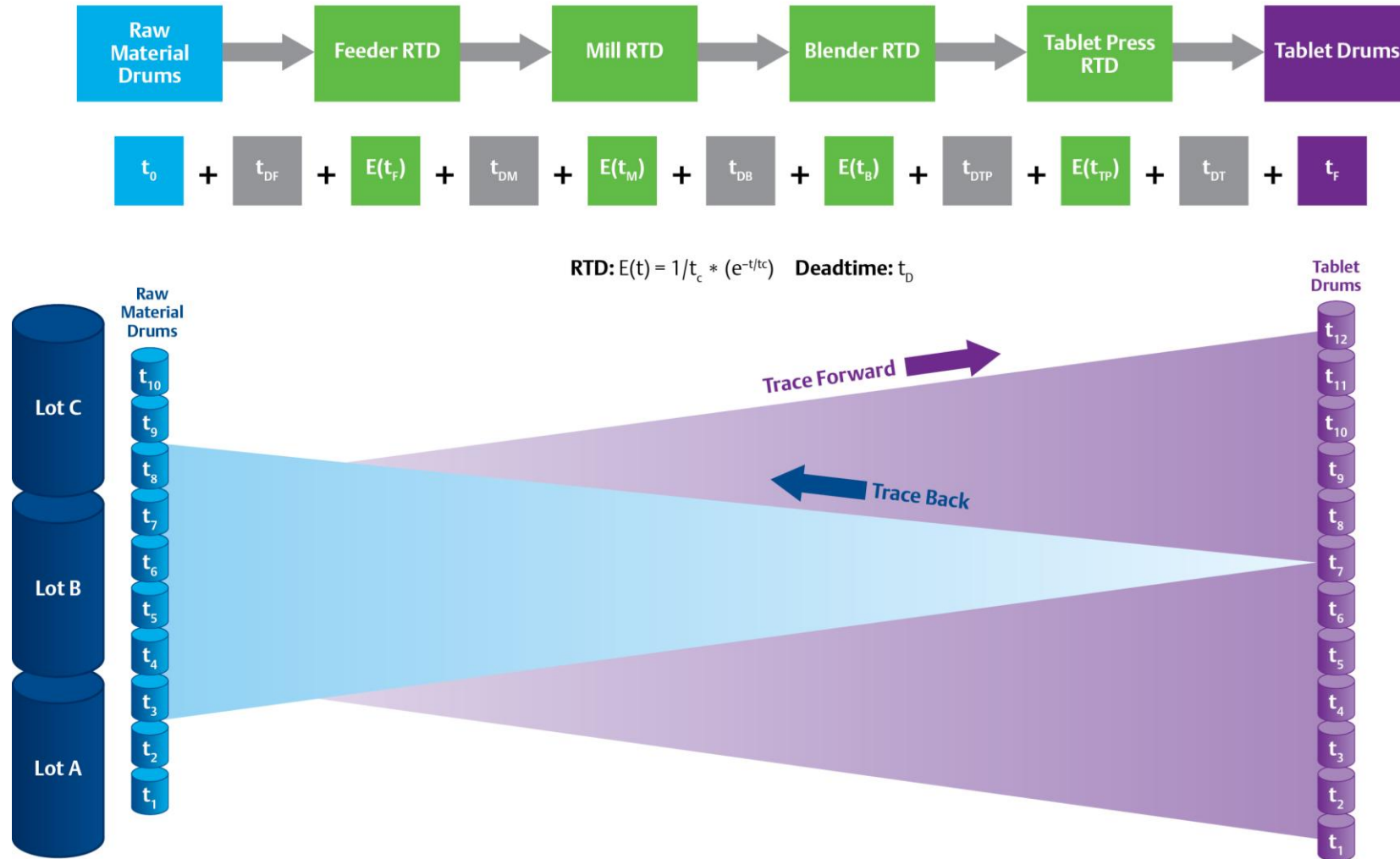
pH/Conductivity Control
Speed Compensation

Batching: linked to *the control strategy* that is designed to ensure the process under a *state of control*



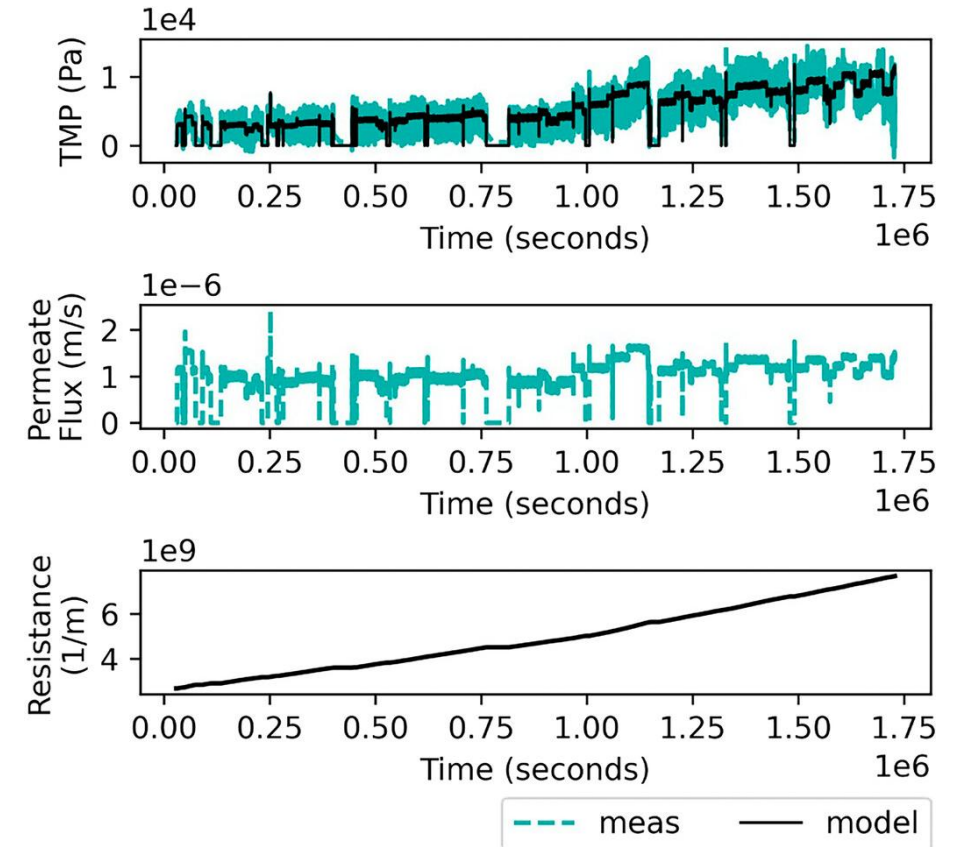
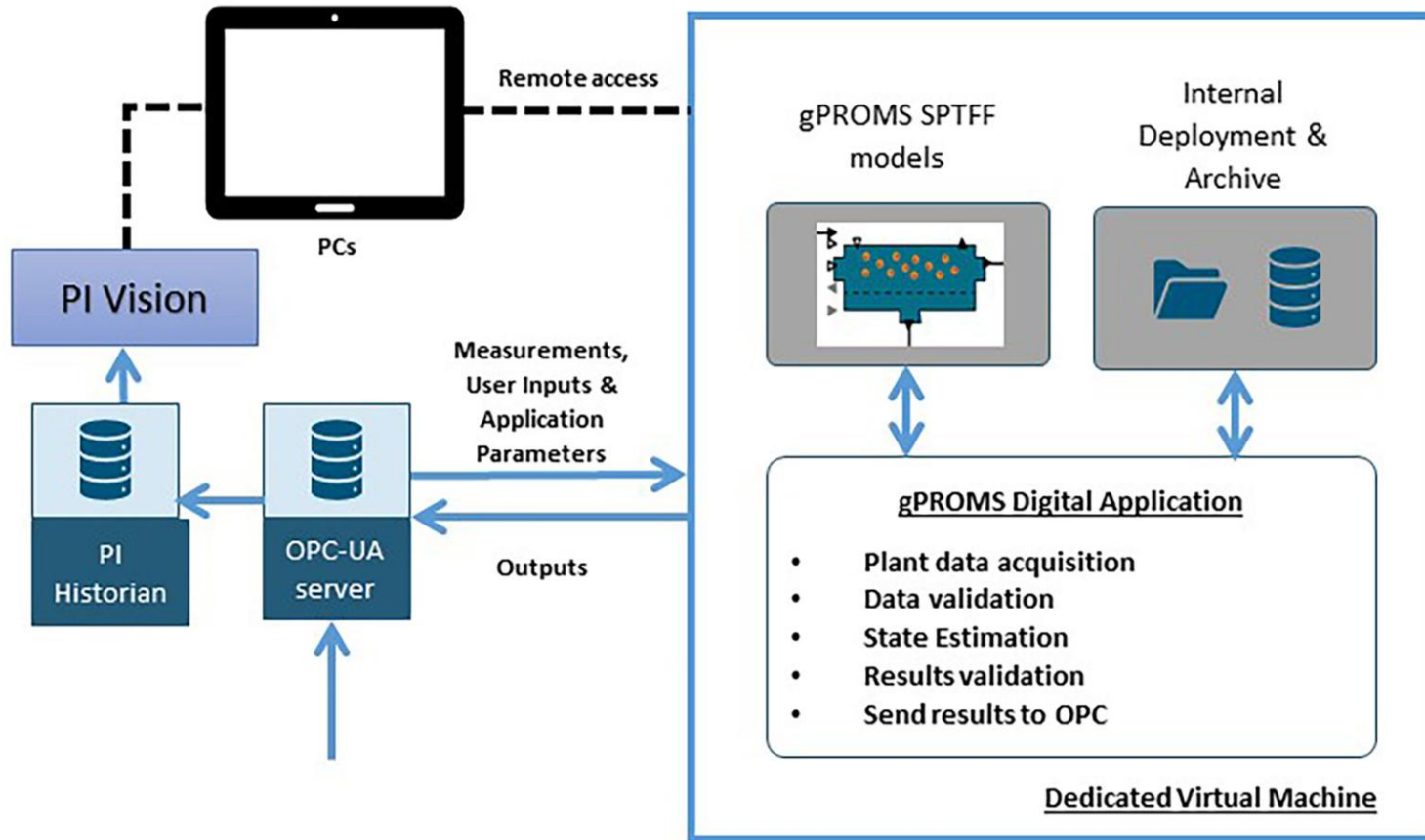
Developed for integration into continuous processing
Deployable into current batch processes

Batching: linked to *the control strategy* that is designed to ensure the process under a *state of control*



Digital Twins

Use of live digital twin (shadow) soft sensor to monitor membrane degradation in continuous manufacturing single pass tangential flow filtration



Advantages of CM

Productivity & Efficiency

- Eliminate unit operations
- Eliminating the need for batch-to-batch setup & cleaning
- Optimal use of equipment & resources



Quality & Consistency

- Enhance process control – real time monitoring and testing
- Automated handling
- Operate in a steady state without any break in time

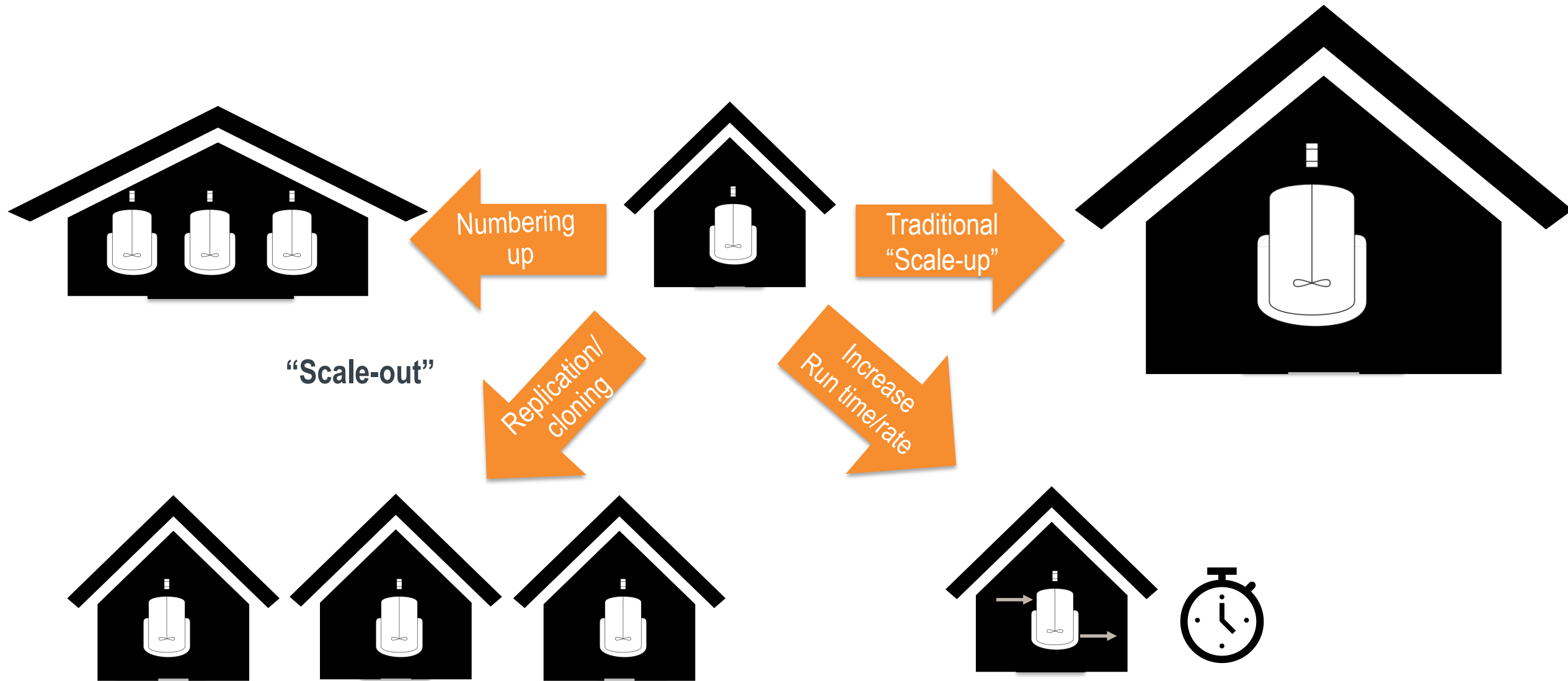


Supply Chain Robustness

- Flexible production
- Shorter lead time
- Lower inventory
- Reduces discards



Scaling Up and Scaling Out



Minimizes equipment and process design changes as volume is increased

What are PODs?

1. Built off-site

2. Road-based transport to site

3. Assembled on-site in a host structure

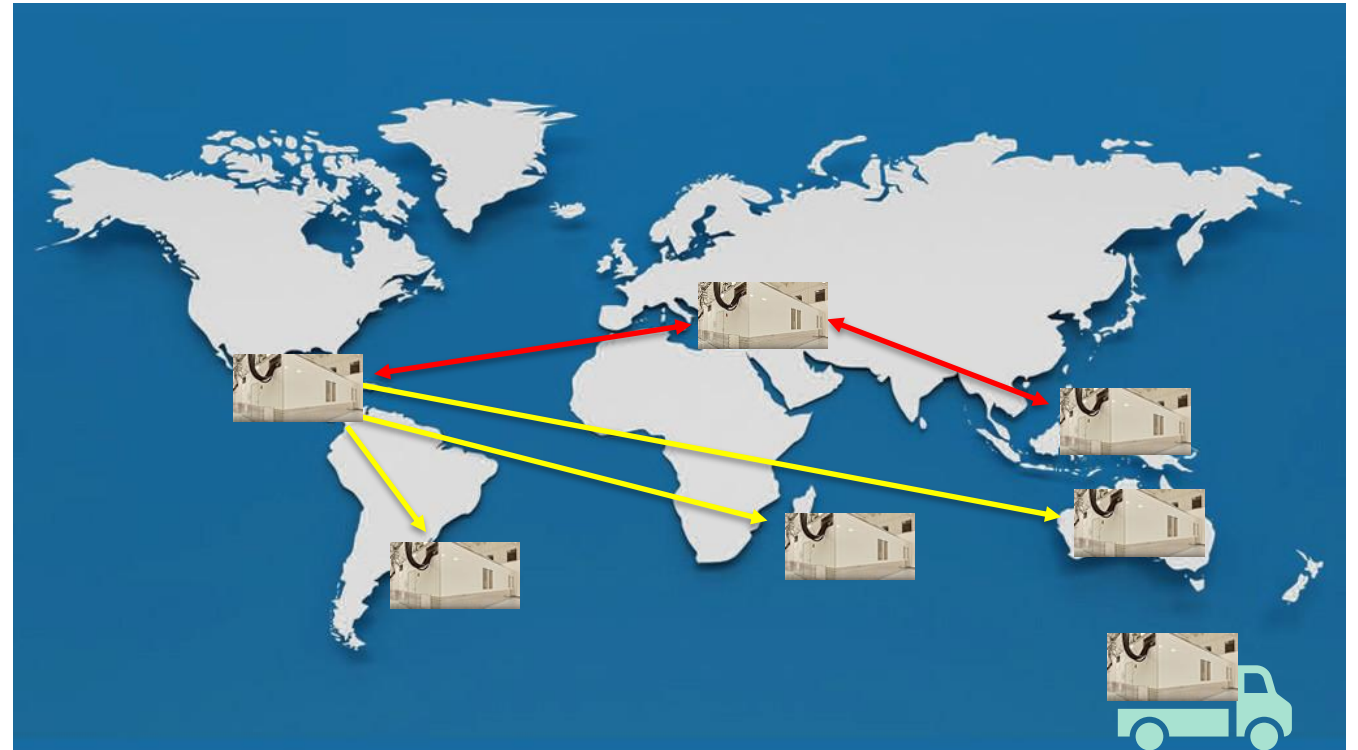
Other POD options:

- *Stand alone structure*



Agile Manufacturing Scenarios

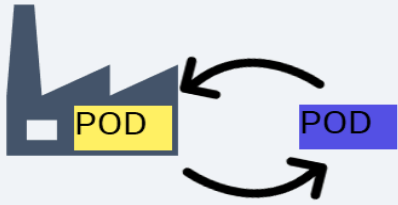
- ▶ A unit (POD) could be **replicated** in another location (scale out)?
- ▶ A unit could be **relocated** to another region/market?
- ▶ A unit could be **moved to the point of administration**? Point of care manufacturing



Scale-out (vs scale-up)

Covering Broad Scope

Modular



Attach to host facility/
standalone unit

Portable

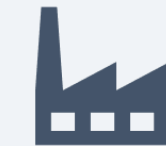
Relocation to another
region/ market



Moved to the point of
administration - Point of
care manufacturing

Distributed

Centralized
Manufacture



Development/
Clinical site

Scale-up

Scale-up



Commercial site A



Commercial site B

Decentralized
Manufacture



Development/
Clinical site

Global Commercial Sites

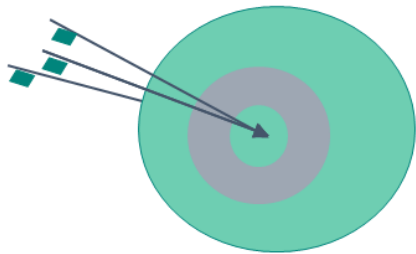


Replicate & Scale-out

Advantages of PODs

Consistency

- Same structure
- Same equipment
- Same environmental controls
- Reduces risk compared to a traditional manufacturing site change



Speed

- Swifter response to changing volume demand
- Rapid commercialization
- Closer to patients



Flexibility

- Location
 - Enable point of care manufacturing
 - Meeting logistical needs
- Networks
- Specialization
 - Novel equipment
 - Unique environmental needs



Agile Manufacturing is Outside Scope of Current Regulations



Manufacturing Site - Static, Physical Location



Inspectional Authority - Tied to Physical Location



Additional regulatory expectations, e.g. stability studies, bioequivalence studies, process validation, prior approval

Do not consider **reduced risk** when there is consistency of equipment, processes, environment, quality documentation etc.



How Regulators are Supporting Advanced Manufacturing

PMDA

Pharmaceutical Innovative Manufacturing Technology Consultation

- When introducing new, innovative manufacturing technologies or equipment for the future commercial production of pharmaceuticals, guidance and advice are provided at the stage of considering such introductions regarding
 - (1) development strategies aimed at future commercial production
 - (2) formulation of product quality management strategies and their verification methods, etc.

FDA

Framework for Regulatory Advanced Manufacturing Evaluation (FRAME)

Focus Upon:

- **End to End Continuous Manufacturing**
- **Distributed Manufacturing**
- **Point of Care Manufacturing**
- **Artificial Intelligence**

EMA

Formation of Quality Innovation Group (QIG)

- Goal of a predictable regulatory framework that incentivizes innovation
- Listen & Learn session – **Decentralised manufacturing**

MHRA

Point of Care Proposal for Public Consultation

- Hub and spoke model, managed via a control site
- Oversight of :
 - Training
 - Pharmaceutical Quality System
 - Manufacturing Equipment
 - Control strategies
 - Supply of raw/input materials
 - System to capture and report incidents

Conclusions

Flexible Manufacturing holds great promise

- Benefits patients and public health by bringing uninterrupted and robust supply of medicines to meet changing demands.
- Can increase efficiency, productivity, speed to market with consistent quality.

There is a need for supportive regulatory framework & globally aligned regulatory approaches

- Regulators are already examining where there are gaps/barriers in regulation, and to inject opportunities to support innovation.
- Industries to share experience and collaborate with regulators to drive globally aligned solutions.

Acknowledgements

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*Thank
You*