

CMC Strategy Forum Japan 2025

Session IV - Innovative Approaches in Biopharmaceutical Manufacturing: Advanced Manufacturing, Dx, and AI/ML

# Continuous Manufacturing and Portable On-Demand (POD) for Biologics: Development Challenges and Regulatory Considerations

9 December 2025

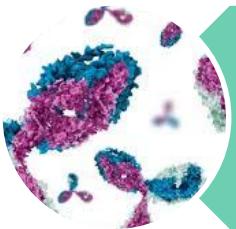
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# Drivers for Innovation in Pharm Manufacturing



Increasing Pipeline with New Modalities  
and Complex Products



Greater Range of Product Demands  
with increasing Demand Uncertainty



Evolving Reimbursement  
Global Competition & Lost Drug Exclusivity  
Development Cost and Short Timeline



Need for Global Presence  
Everchanging Geopolitical Environment

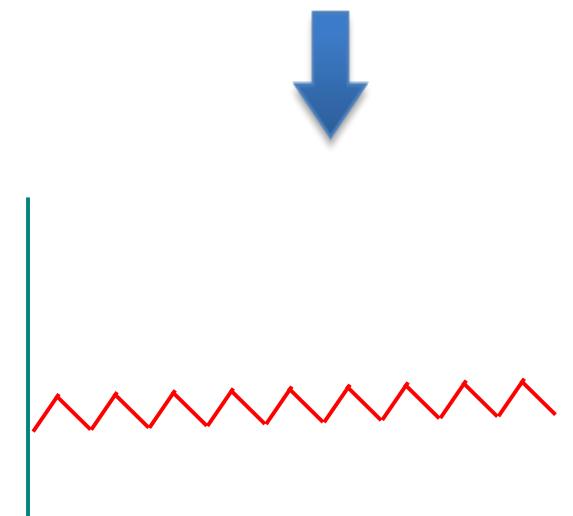
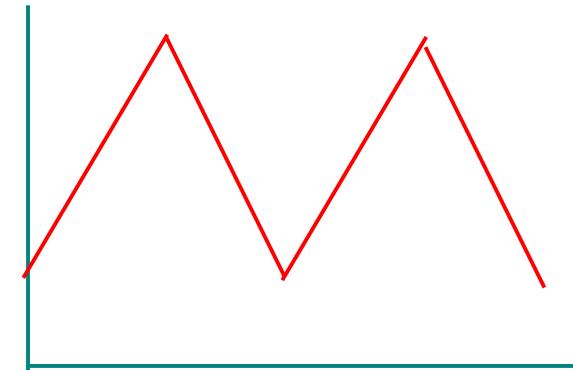
# Pharmaceutical Industry Shift



- Large, centralized facilities
- Few campaigns of large batches

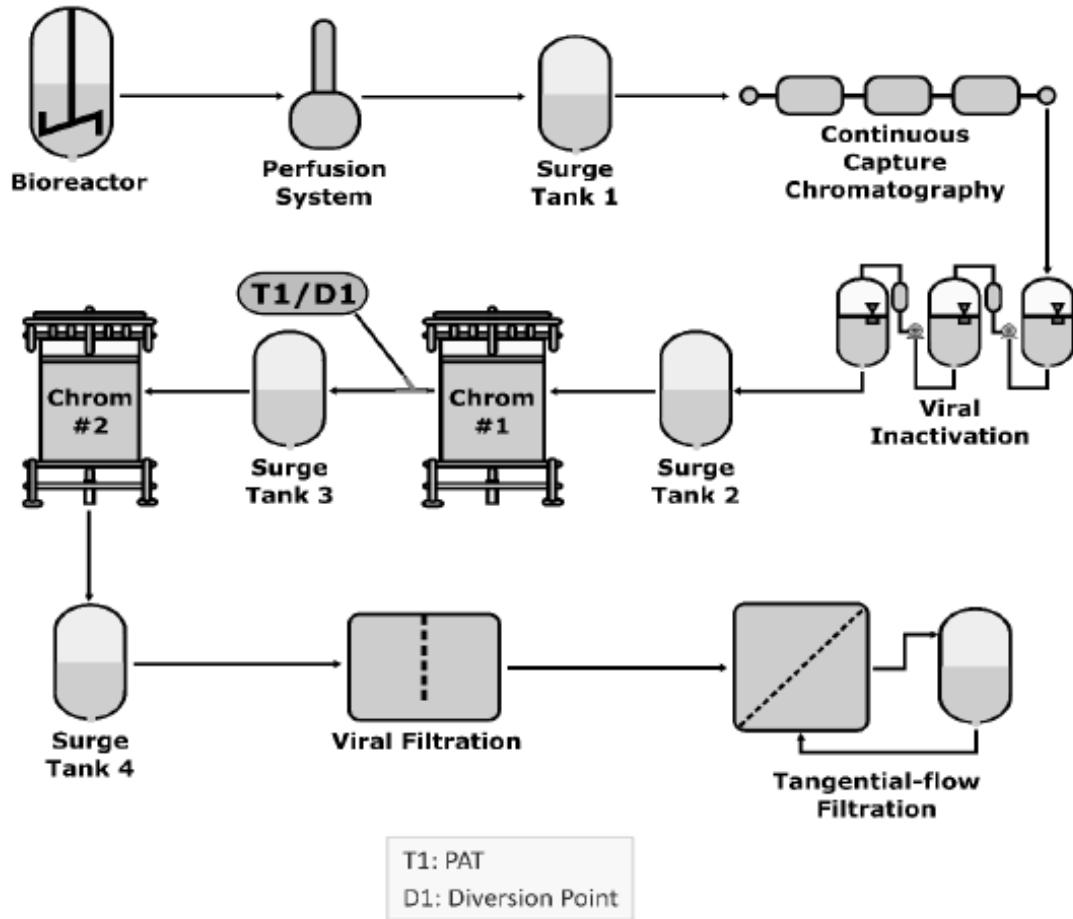


- Smaller volume products
- Small and agile local plants
- Many campaigns, quick turnaround

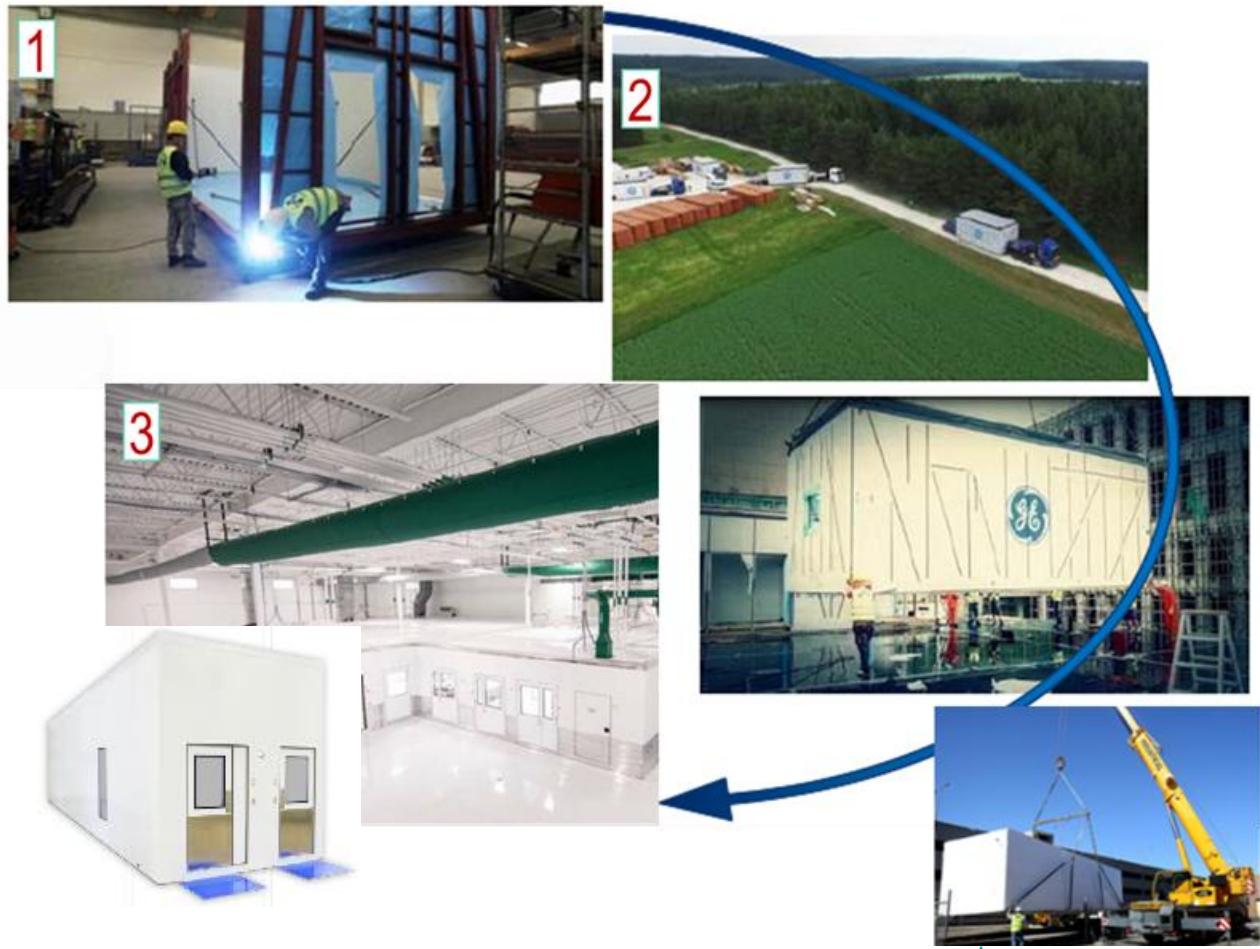


# Emerging Technologies

- Continuous Manufacturing (CM)



- Portable On-Demand (POD)



# Portable, Plug & Play

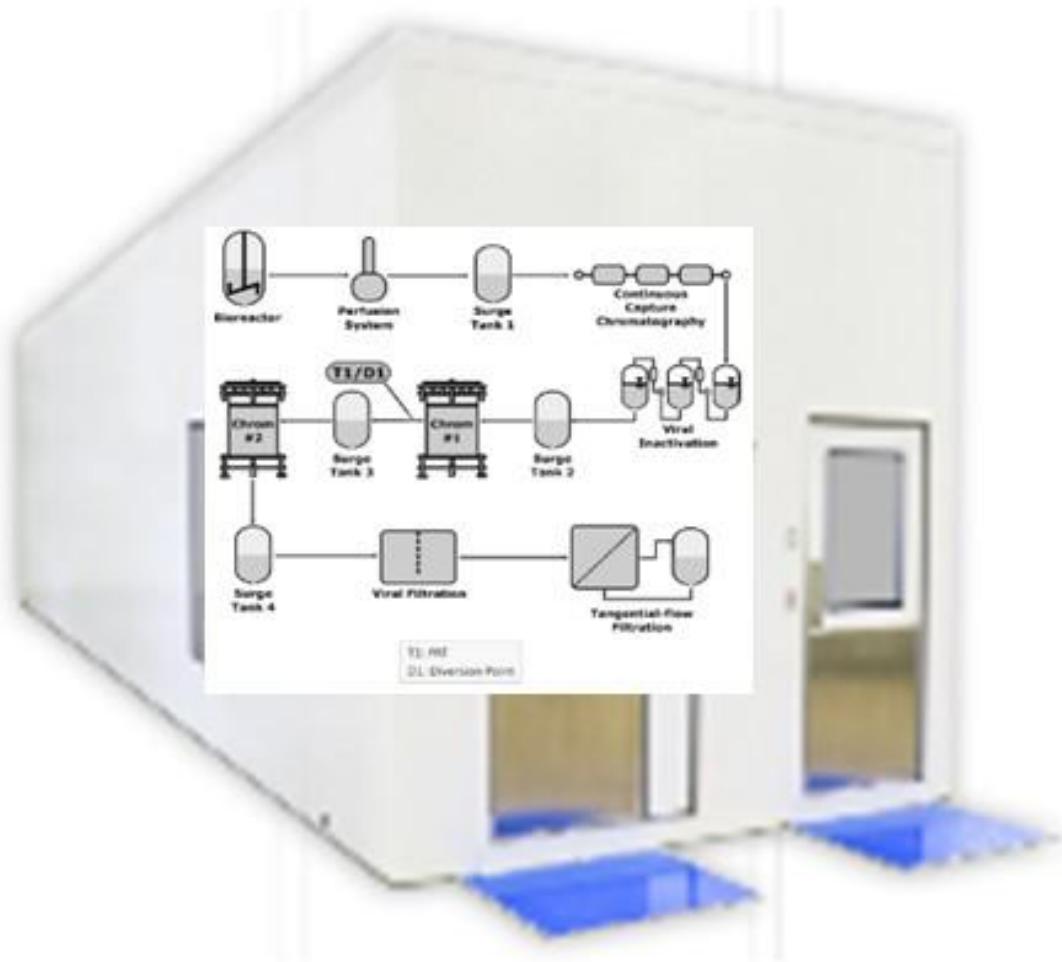
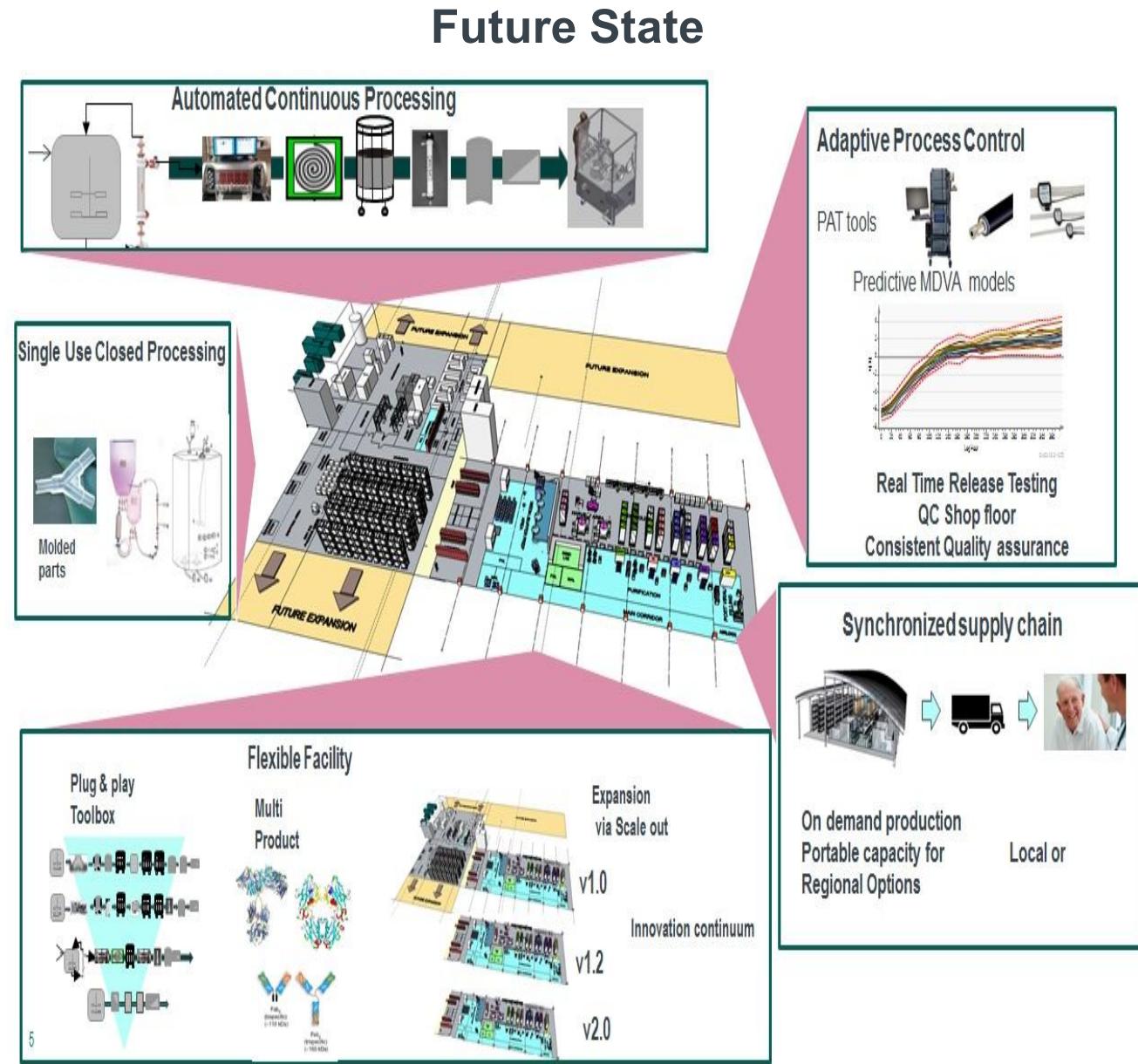
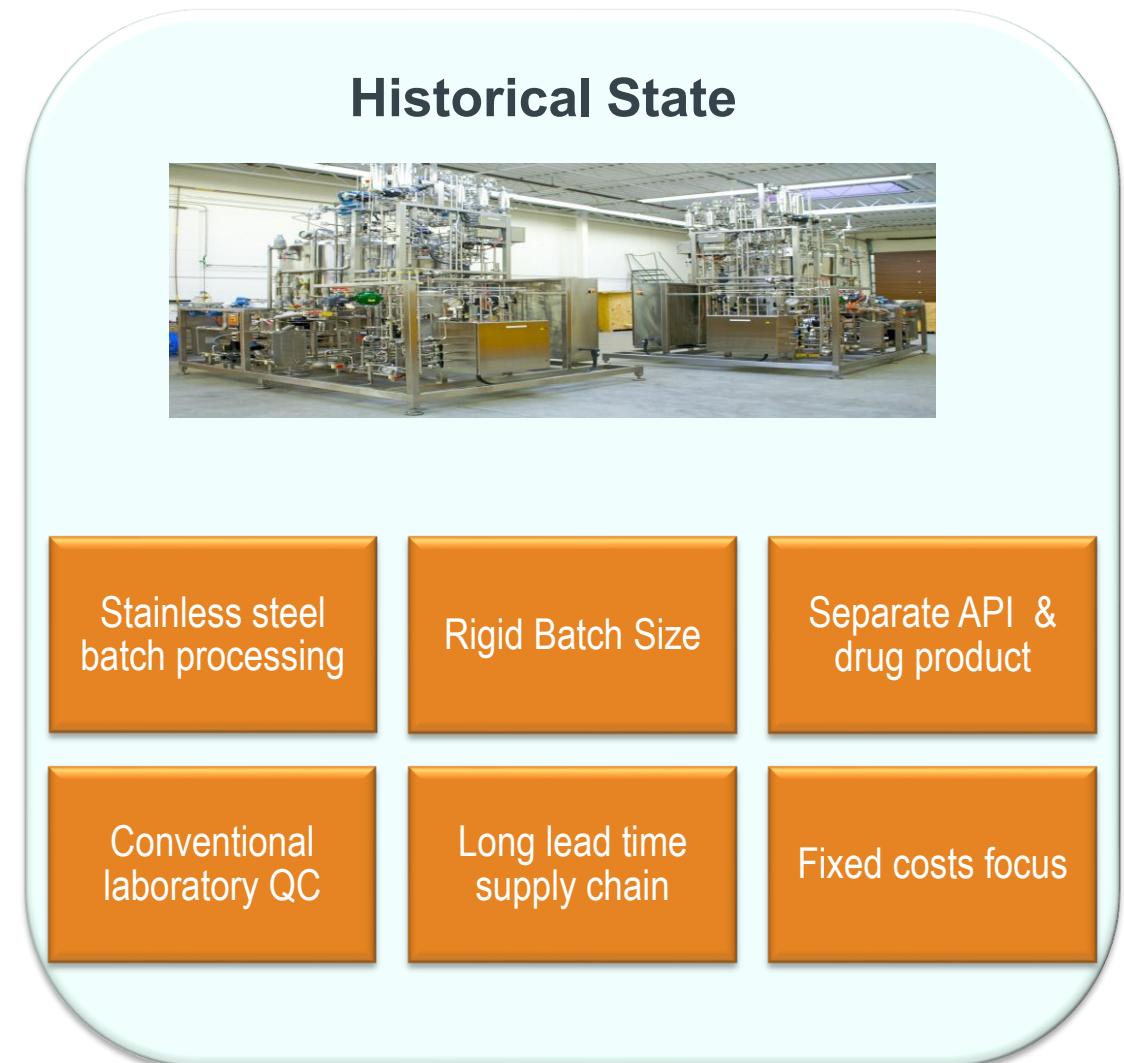
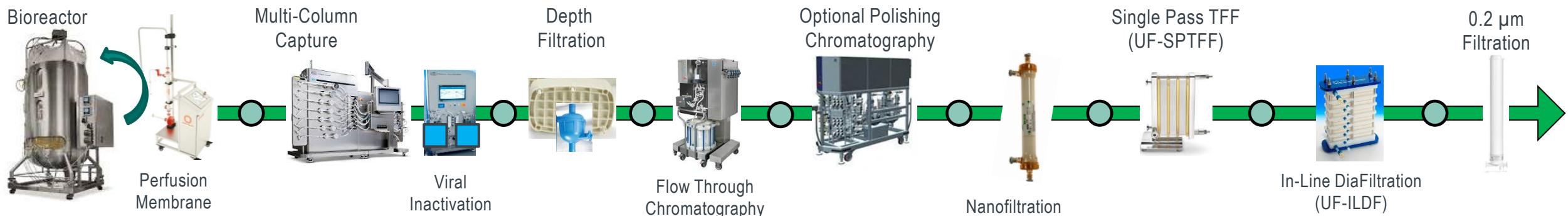


Image from [ICH\\_Q13\\_Step4\\_Guideline\\_2022\\_1116.pdf](#)

# Vision for the Future State of Biologics Manufacturing and Supply



# MSD BIOLOGICS CM PROCESS OVERVIEW



Legend:



Cell culture broth stream



Smart Surge Vessel



Cell-free product rich stream

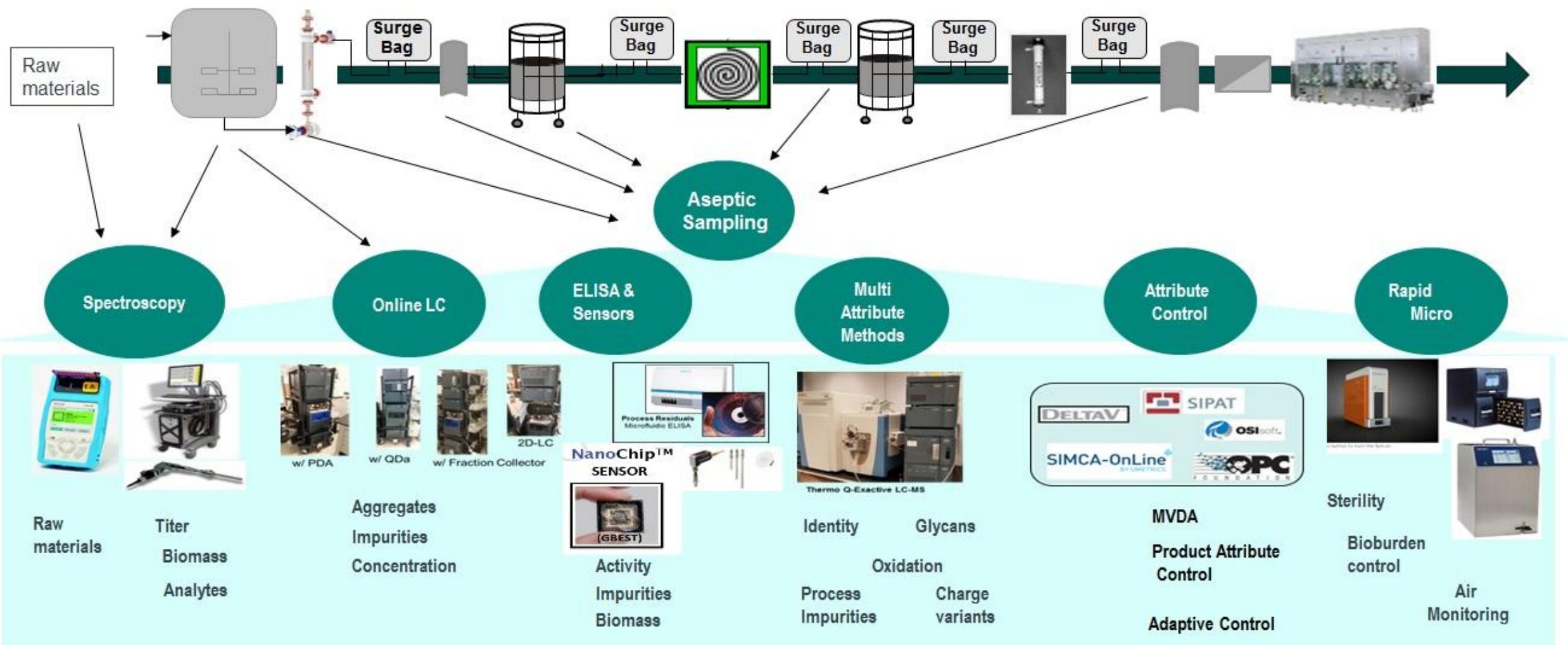


**Overall DSP time cycle is dictated by the longest step  
Other steps are lengthened to compensate**

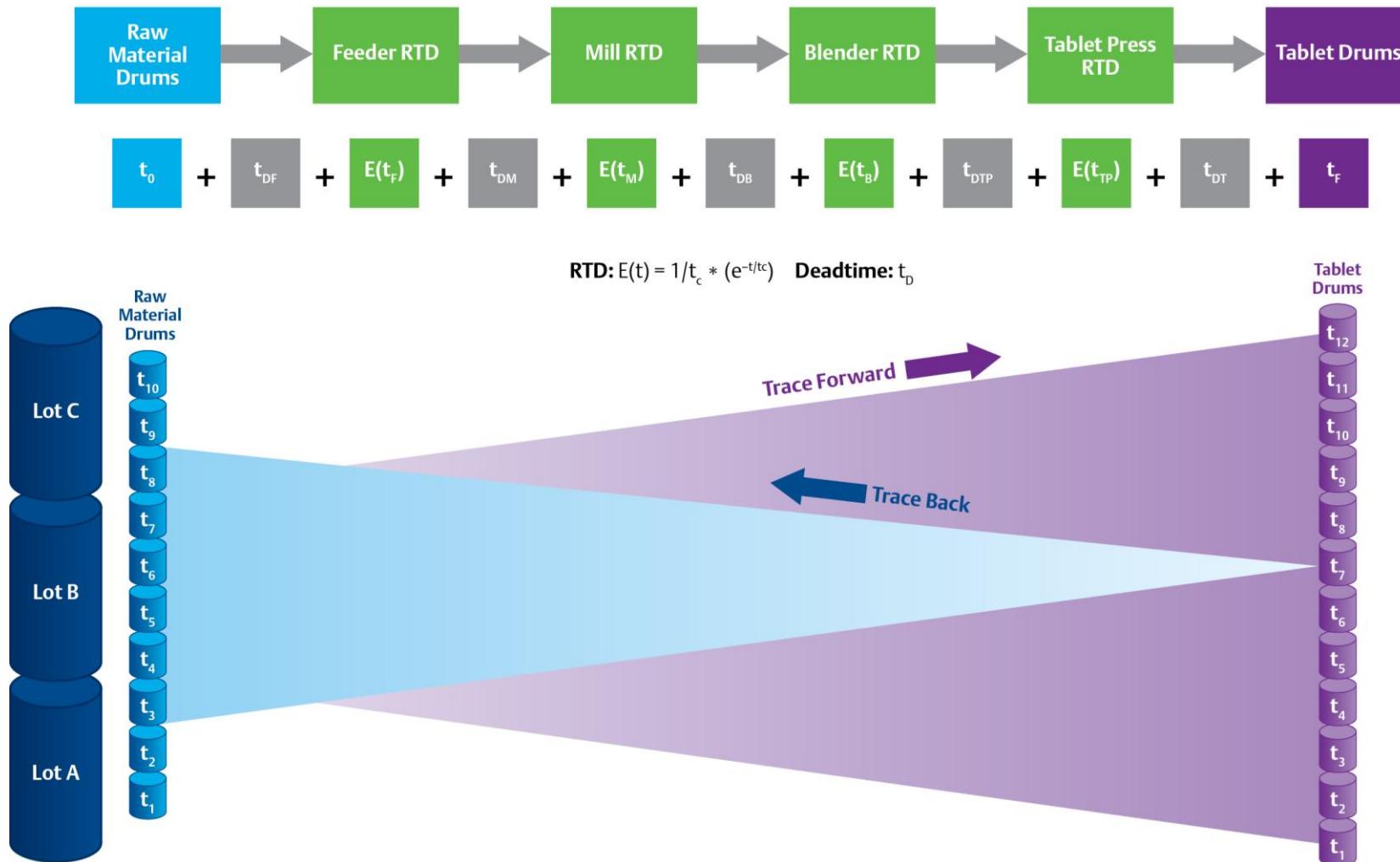
● Smart Surge Vessel (SU Vessel)

pH/Conductivity Control  
Speed Compensation

# Batching: linked to *the control strategy* that is designed to ensure the process under a *state of control*



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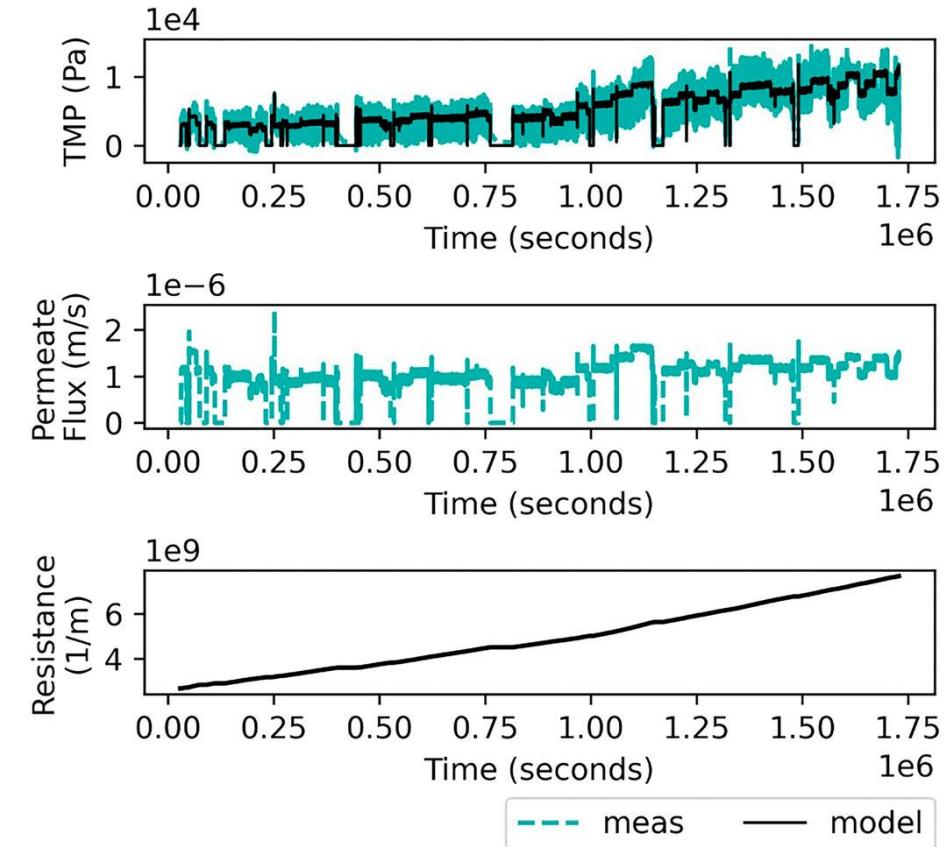
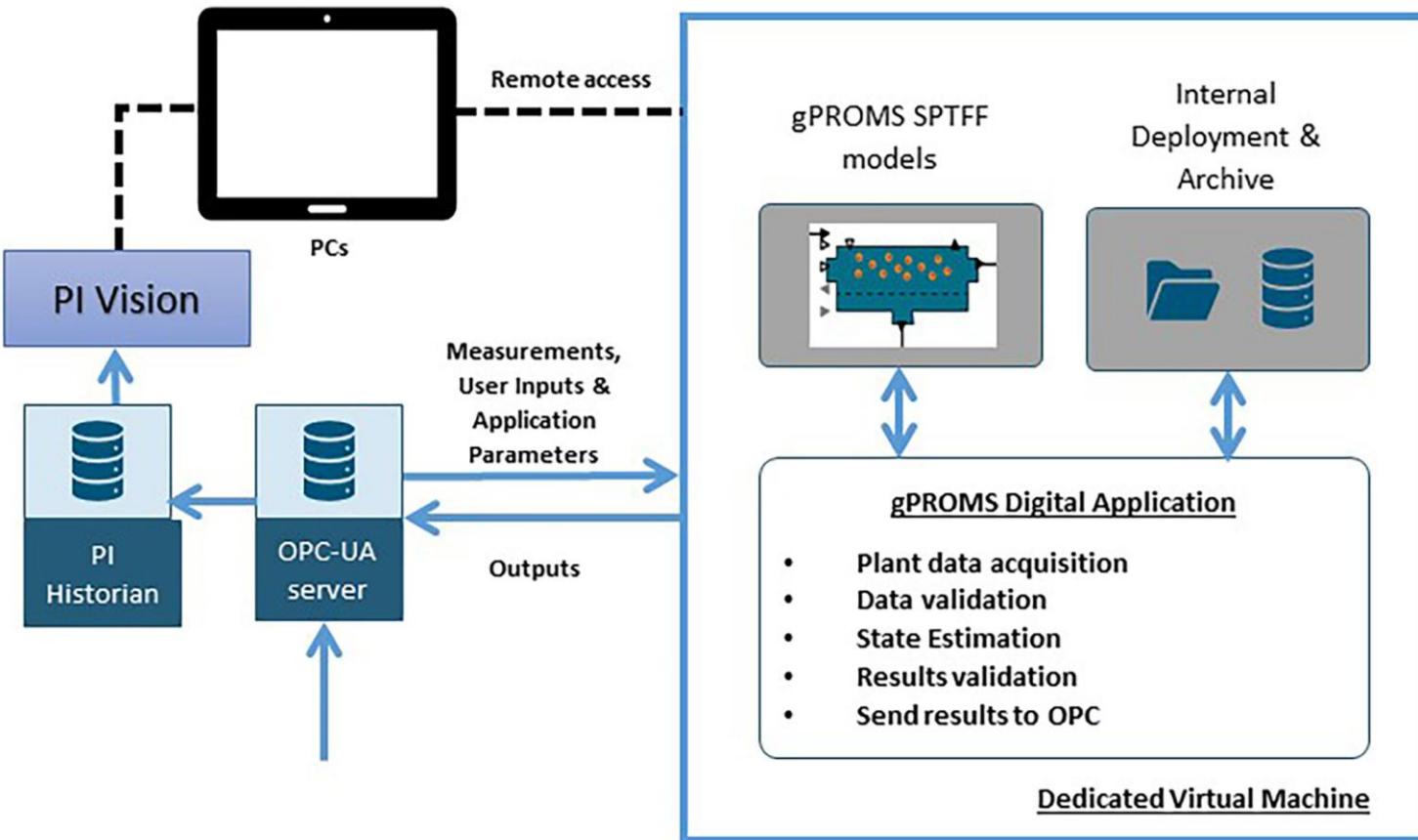


By learning the minimum and maximum residence time of a component traveling through the system, a prediction can be made as to when a change in component will reach the outlet and when the previous lot will be fully cleared.

<https://www.pharmaceuticalprocessingworld.com/continuing-progress-in-continuous-manufacturing/>

# Digital Twins

Use of live digital twin (shadow) soft sensor to monitor membrane degradation in continuous manufacturing single pass tangential flow filtration



# Advantages of CM

## Productivity & Efficiency

- Eliminate unit operations
- Eliminating the need for batch-to-batch setup & cleaning
- Optimal use of equipment & resources



## Quality & Consistency

- Enhance process control – real time monitoring and testing
- Automated handling
- Operate in a steady state without any break in time

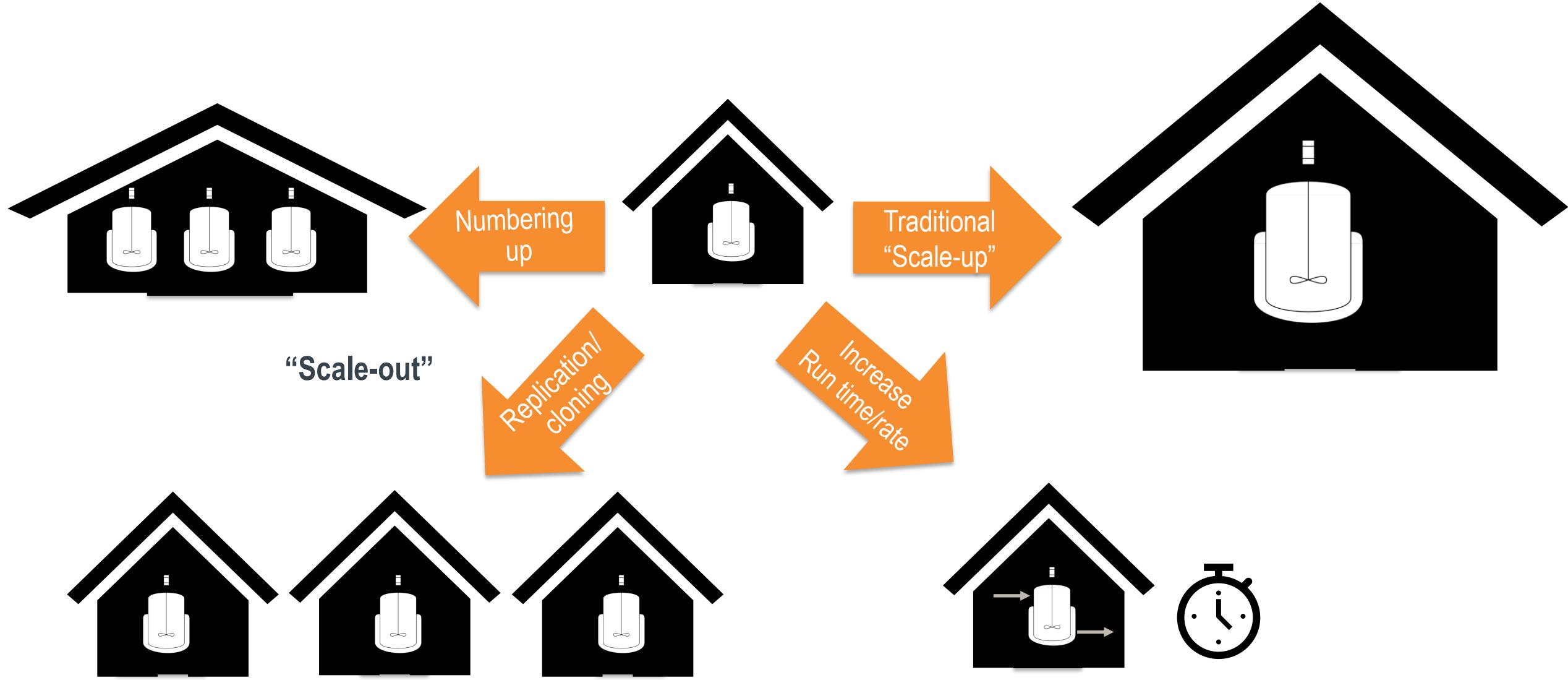


## Supply Chain Robustness

- Flexible production
- Shorter lead time
- Lower inventory
- Reduces discards



# Scaling Up and Scaling Out



*Minimizes equipment and process design changes as volume is increased*

# What are PODs?

1. Built off-site



2. Road-based transport to site



3. Assembled on-site in a host structure

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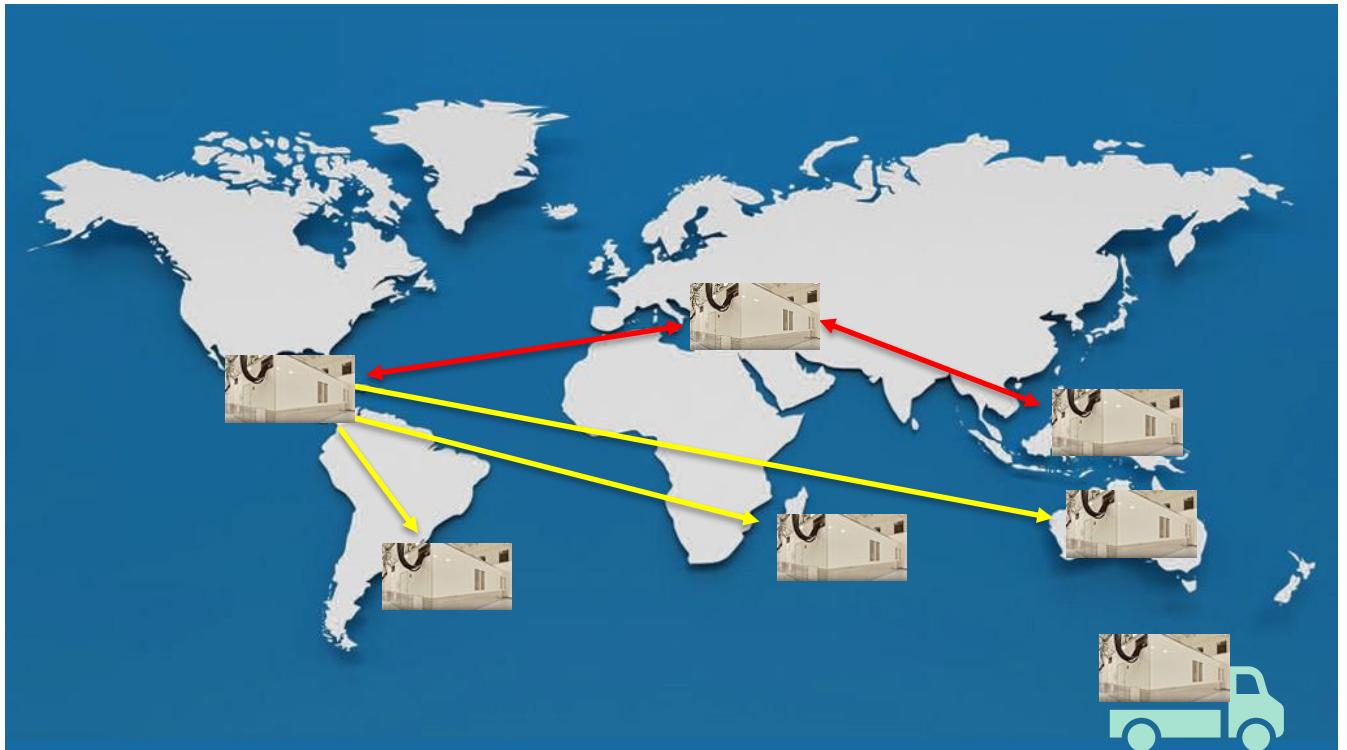


*Other POD options:*

- *Stand alone structure*

# Agile Manufacturing Scenarios

- ▶ A unit (POD) could be *replicated* in another location (scale out)?
- ▶ A unit could be *relocated* to another region/market?
- ▶ A unit could be *moved to the point of administration*? Point of care manufacturing



Scale-out (vs scale-up)

# Covering Broad Scope

## Modular



Attach to host facility/  
standalone unit

## Portable

Relocation to another  
region/ market



## Distributed

Centralized  
Manufacture



Development/  
Clinical site



Commercial site A



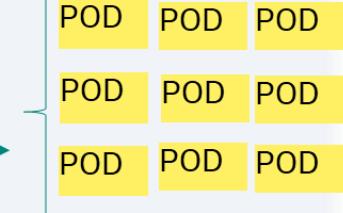
Commercial site B

Decentralized  
Manufacture



Development/  
Clinical site

Global Commercial Sites

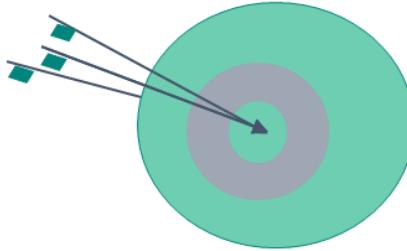


Replicate & Scale-out

# Advantages of PODs

## Consistency

- Same structure
- Same equipment
- Same environmental controls
- Reduces risk compared to a traditional manufacturing site change



## Speed

- Swifter response to changing volume demand
- Rapid commercialization
- Closer to patients



## Flexibility

- Location
  - Enable point of care manufacturing
  - Meeting logistical needs
- Networks
- Specialization
  - Novel equipment
  - Unique environmental needs



# Agile Manufacturing is Outside Scope of Current Regulations

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Manufacturing Site - Static, Physical Location

Do not consider **reduced risk** when there is consistency of equipment, processes, environment, quality documentation etc.



Inspectional Authority - Tied to Physical Location



Additional regulatory expectations, e.g. stability studies, bioequivalence studies, process validation, prior approval

# How Regulators are Supporting Advanced Manufacturing

## PMDA

### Pharmaceutical Innovative Manufacturing Technology Consultation

- When introducing new, innovative manufacturing technologies or equipment for the future commercial production of pharmaceuticals, guidance and advice are provided at the stage of considering such introductions regarding
  - (1) development strategies aimed at future commercial production
  - (2) formulation of product quality management strategies and their verification methods, etc.

## FDA

### Framework for Regulatory Advanced Manufacturing Evaluation (FRAME)

#### Focus Upon:

- **End to End Continuous Manufacturing**
- **Distributed Manufacturing**
- **Point of Care Manufacturing**
- **Artificial Intelligence**

## EMA

### Formation of Quality Innovation Group (QIG)

- Goal of a predictable regulatory framework that incentivizes innovation
- Listen & Learn session – **Decentralised manufacturing**

## MHRA

### **Point of Care** Proposal for Public Consultation

- Hub and spoke model, managed via a control site
- Oversight of :
  - Training
  - Pharmaceutical Quality System
  - Manufacturing Equipment
  - Control strategies
  - Supply of raw/input materials
  - System to capture and report incidents

# Conclusions

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## Flexible Manufacturing holds great promise

- Benefits patients and public health by bringing uninterrupted and robust supply of medicines to meet changing demands.
- Can increase efficiency, productivity, speed to market with consistent quality.

## There is a need for supportive regulatory framework & globally aligned regulatory approaches

- Regulators are already examining where there are gaps/barriers in regulation, and to inject opportunities to support innovation.
- Industries to share experience and collaborate with regulators to drive globally aligned solutions.

# Acknowledgements

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Thank  
You