



Impact, opportunities and challenges transitioning to CMC structured data submissions

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Global Impact of Digital Transformation in Regulatory



Our goal is to transform regulatory practice globally

Higher trust in medicines driven by global transparency of regulatory information, assessments and monitoring

Accelerated global approval of therapies:

- **Broaden collaboration and reliance** across health authorities, broaden impact by including other stakeholders (e.g. EC/IRBs, HTAs, payer).
- Decreased timelines with **dynamic review of structured data** supported by advanced analytics and AI

Enable innovation:

Effective assessment and monitoring of **ATMPs**, implementation of innovative approaches in **clinical trials** and use of **RWD**; new areas in QA and PV signal management.

Reduce cost burden to society by saving and optimizing resources

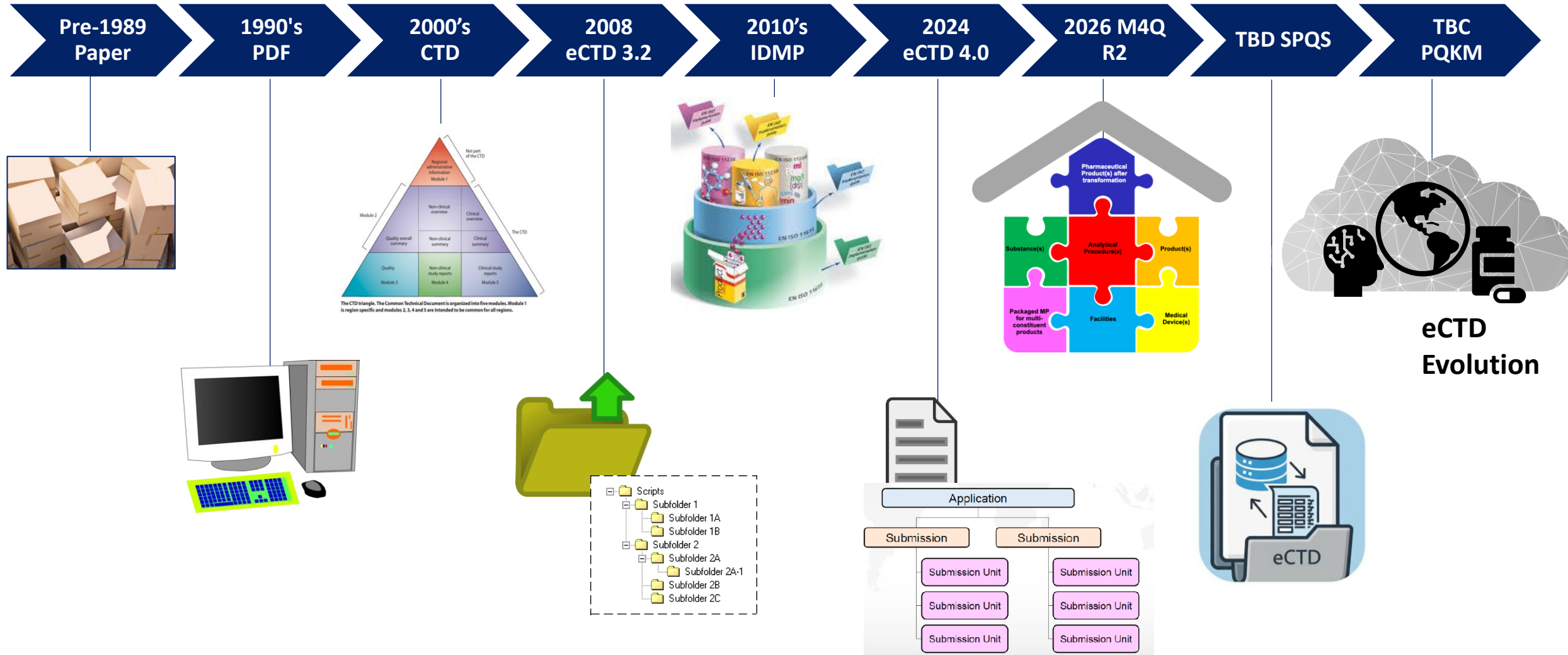
(human/financial/timing): lessen administrative burden, increase real-time collaboration with potential of reducing research timelines and minimizing rejections, refocus R&D costs.

Increase availability of medicines downstream

increase agility of supply chains from an optimized regulatory process. Ability to prevent and address shortages more effectively on a global basis

Evolution of ICH Initiatives Advancing Electronic Submission Standards

Focus on Chemical, Quality and Controls (CMC)



Digital Transformation of CMC Regulatory Ecosystem

Best case scenarios if regulations, mindset and skill sets can meet pace of change



Health Authorities



Sponsors

Current State



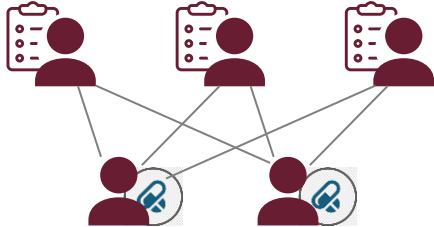
Mid Term (5 years)



Long Term (10 years)



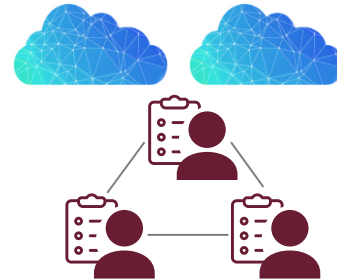
Very Long Term (never?)



1 Point-to-point submissions

- MoW willing to “try” cloud
- Top regulators piloting collaboration
- Digitalization high priority MoW
- Broad alignment on vision for 1 world 1 submission 1 assessment

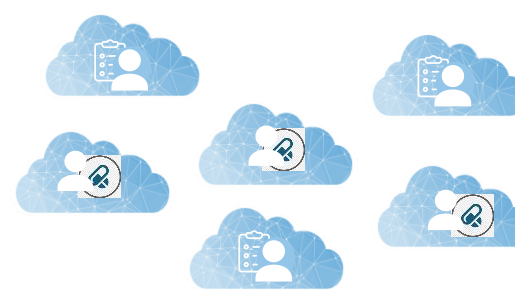
Global PAC 5 years



2 Limited data submission in cloud

- Core ICH countries accept M4Q R2 IMAs
- Broad eCTD 4.0 implementation
- Starting to submit CMC structured data (IDMP) for FDA/EMA
- PQKM in place, scaled PAC reliance and expanded collaborative review by top regulators

Global PAC 1.5 years



3 Broad adoption

- All regulators supported by cloud platforms and able to share information with each other
- M4Q R2 + structured CMC data is global standard
- Work sharing, reliance and recognition become default pathways

Global PAC 3 Months

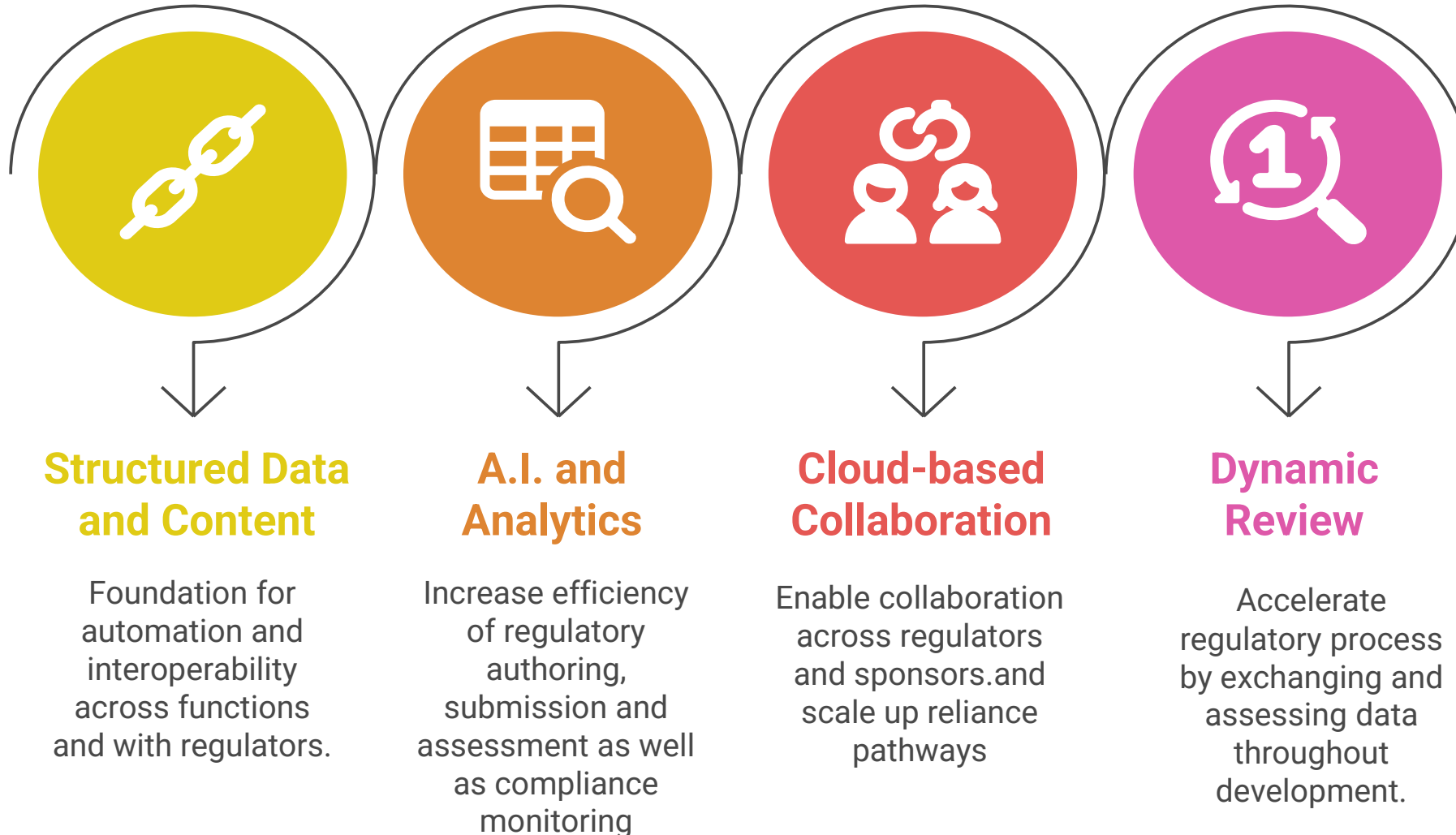


4 Global Cloud Network

- 1 dossier, 1 submission, 1 assessment
- Central agency makes decisions accepted globally
- PAC approved as fast as fastest AI + human check

Global PAC 7 Days

Enablers of Digital Transformation in Regulatory



Obstacles To Achieve This Vision

Legislation, capabilities and mindset need to evolve

Regulatory Environmental Challenges



National policies for data governance: stemming from differing values regarding privacy, security, ethics



Lagging data capability: sponsors and regulators lack a generalized skillset on good data and AI practices (mindset)



Regional Variations: variance between countries' technical requirements for drug regulation remain despite ICH Harmonization



Lack of trust in cloud: general perception that cloud is less secure drives protectionist legislation (e.g. blocks for cross-border data sharing)



Differing interests across stakeholders: technology providers, local manufacturers, HTA, payers, patients – strong collaboration and transparency is needed



Risks emanating from major transformations impacting broad sectors

Regulators and Industry are aware and actively working to address these challenges



Supporting Regulatory Convergence and Reliance Through a Pharmaceutical Quality Knowledge Management (PQKM) Capability

Theresa Mullin, PhD
Associate Center Director
FDA CDER

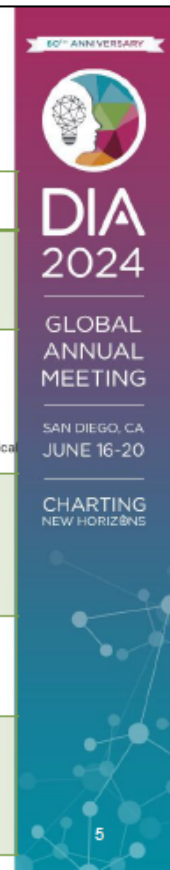
DIA Session Chair
ICMRA PQKM WG Co-Chair

Concerted International Effort by Regulators: International Coalition of Medicines Regulatory Authorities (ICMRA)

Pharmaceutical Quality Knowledge Management (PQKM) Capability

ICMRA working with ICH, PIC/S and IPRP to coordinate work to address these key enablers

Enabler	Efforts under way
Harmonized regulatory requirements across regions	ICH Q GLs; Q12 , M4Q(R2) , SPQS (<i>expected start 11/24</i>) 
Comparable/convergent basis for making regulatory assessments; reports	ICMRA PQKM--PACMP and CHIP collaboration pilots  IPRP QWG & surveys 
Readily accessible and usable “reports” for reference by other regulators	ICH PQKM Task Force  PIC/S – more structured data in inspection reports 
Assure non-disclosure of confidential trade secret info	ICMRA PQKM pilot design  ICH PQKM Task Force 
Regulators reviewing same product, quality dossier, PAC-related submissions, etc.	ICMRA PQKM WG on Identifiers to enable greater reliance 



EMA/WHO Reliance Pilots



EMA
EUROPEAN MEDICINES AGENCY

**International collaboration
and reliance in practice**

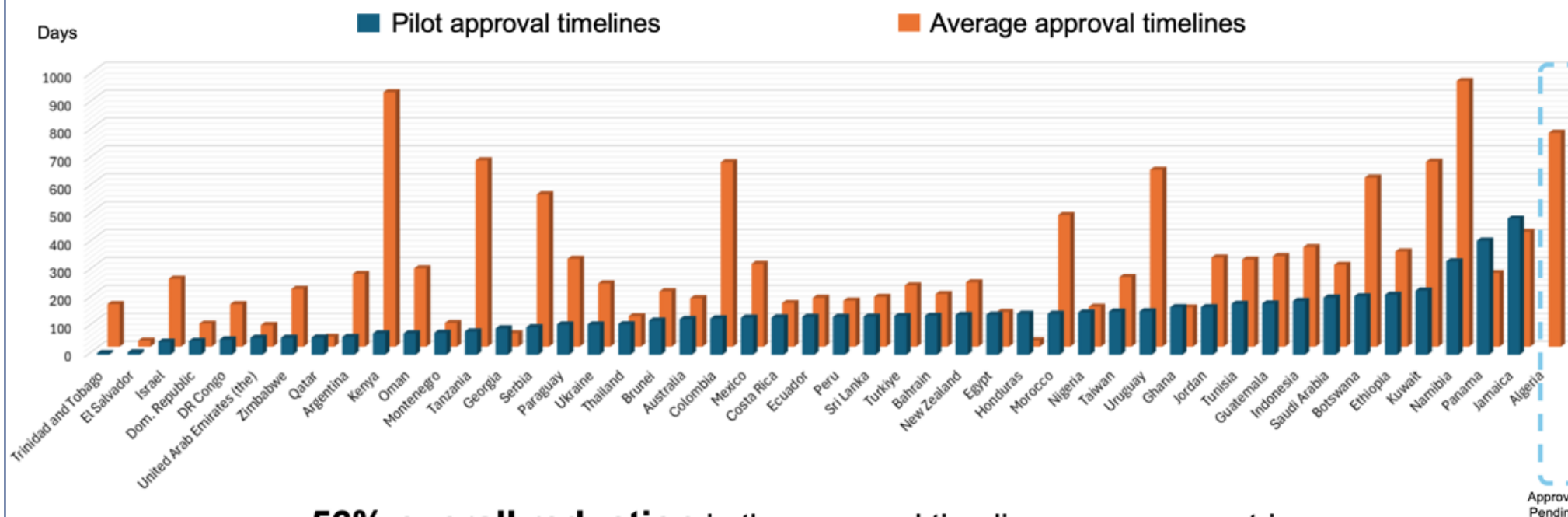
CMC Strategy Forum Latin America 2025
Session I, 13 August 2025

Martin Harvey
EMA international Affairs

- Reliance can streamline both initial authorizations and post-authorization activities, which require significant regulatory resources throughout product lifecycle management.
- EMA processes over 8,000 post-authorization variations and renewals annually, while 70% of industry regulatory efforts focus on post-approval changes.
- Post-authorization changes are complex and time-intensive, and unpredictable timelines heighten the risk of shortages.
- EMA, with WHO, is supporting a pilot to submit EMA-approved variations to multiple non-EU national authorities.

Example #1 – Roche PAC Reliance Pilot

Pilot Approval Timelines vs Historical* Approval Timelines



- **56% overall reduction** in the approval timelines across countries
- Roche will be able to **implement** the change **2 YEARS AHEAD** of PROJECTED TIMELINES

* Based on similar major DS process changes

Example #2 – AMGEN PAC Reliance Pilot

Amgen's PAC Reliance – Cloud Collaboration Pilot

Target

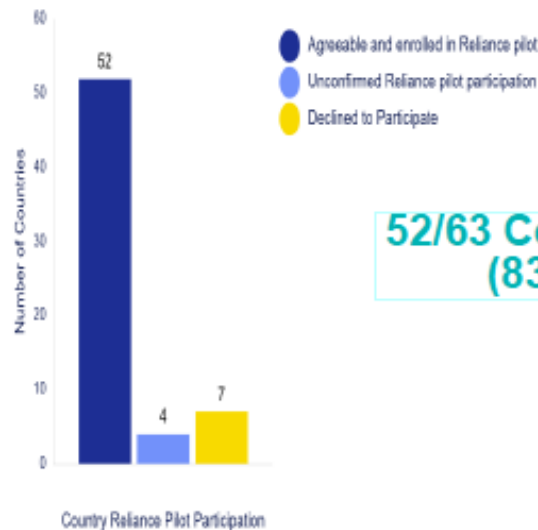
63 countries

where Vectibix is licensed

Target Countries

Algeria, Argentina, Australia, Bahrain, Bosnia and Herzegovina, Brazil, Canada, Chile, Colombia, Costa Rica, Ecuador, Egypt, Guatemala, Israel, Jordan, Kuwait, Lebanon, Malaysia, Mexico, Montenegro, Morocco, Oman, Panama, Peru, Philippines, Qatar, Saudi Arabia, Serbia, Singapore, South Africa, Taiwan, Thailand, Turkey, UAE, UK, Ukraine and EU (27 countries: Austria, Belgium, Bulgaria, Croatia, Republic of Cyprus, Czech Republic, Denmark, Estonia, Finland, France, Germany, Greece, Hungary, Ireland, Italy, Latvia, Lithuania, Luxembourg, Malta, Netherlands, Poland, Portugal, Romania, Slovakia, Slovenia, Spain and Sweden.)

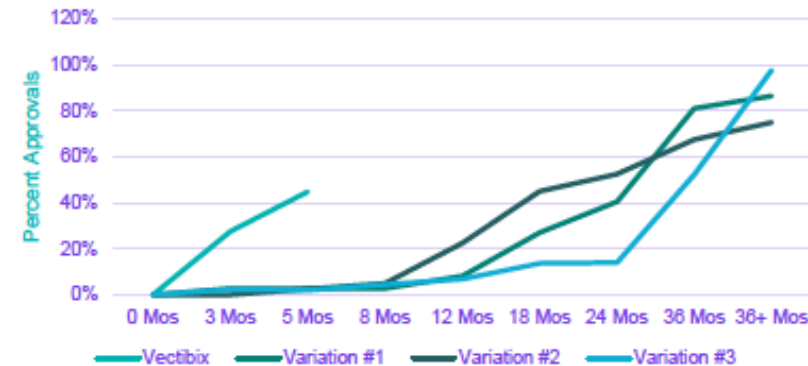
Country Reliance Pilot Participation



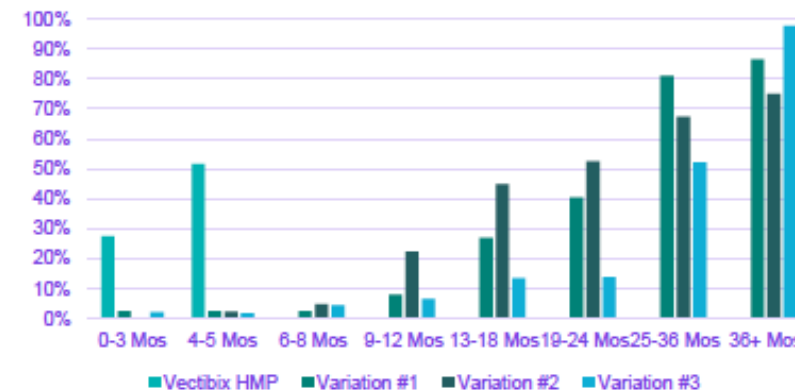
Country Reliance Pilot Participation Detail

Number of Countries Participating in Reliance Pilot	52
Countries Agreeable and enrolled in Reliance Pilot	Argentina, Australia, Brazil, Canada, Colombia, Ecuador, Egypt, Austria, Belgium, Bulgaria, Croatia, Republic of Cyprus, Czech Republic, Denmark, Estonia, Finland, France, Germany, Greece, Hungary, Ireland, Italy, Latvia, Lithuania, Luxembourg, Malta, Netherlands, Poland, Portugal, Romania, Slovakia, Slovenia, Spain, Sweden, Guatemala, Israel, Jordan, Malaysia, Mexico, Montenegro, Oman, Panama, Peru, Saudi Arabia, Serbia, Singapore, South Africa, Taiwan, Thailand, Turkey, UK, Ukraine
Countries Unconfirmed Reliance Pilot participation	Algeria, Chile, Costa Rica, Philippines
Countries Declined to Participate in Reliance Pilot	Bahrain, Bosnia and Herzegovina, Kuwait, Lebanon, Morocco, Qatar, UAE

Approvals over Time

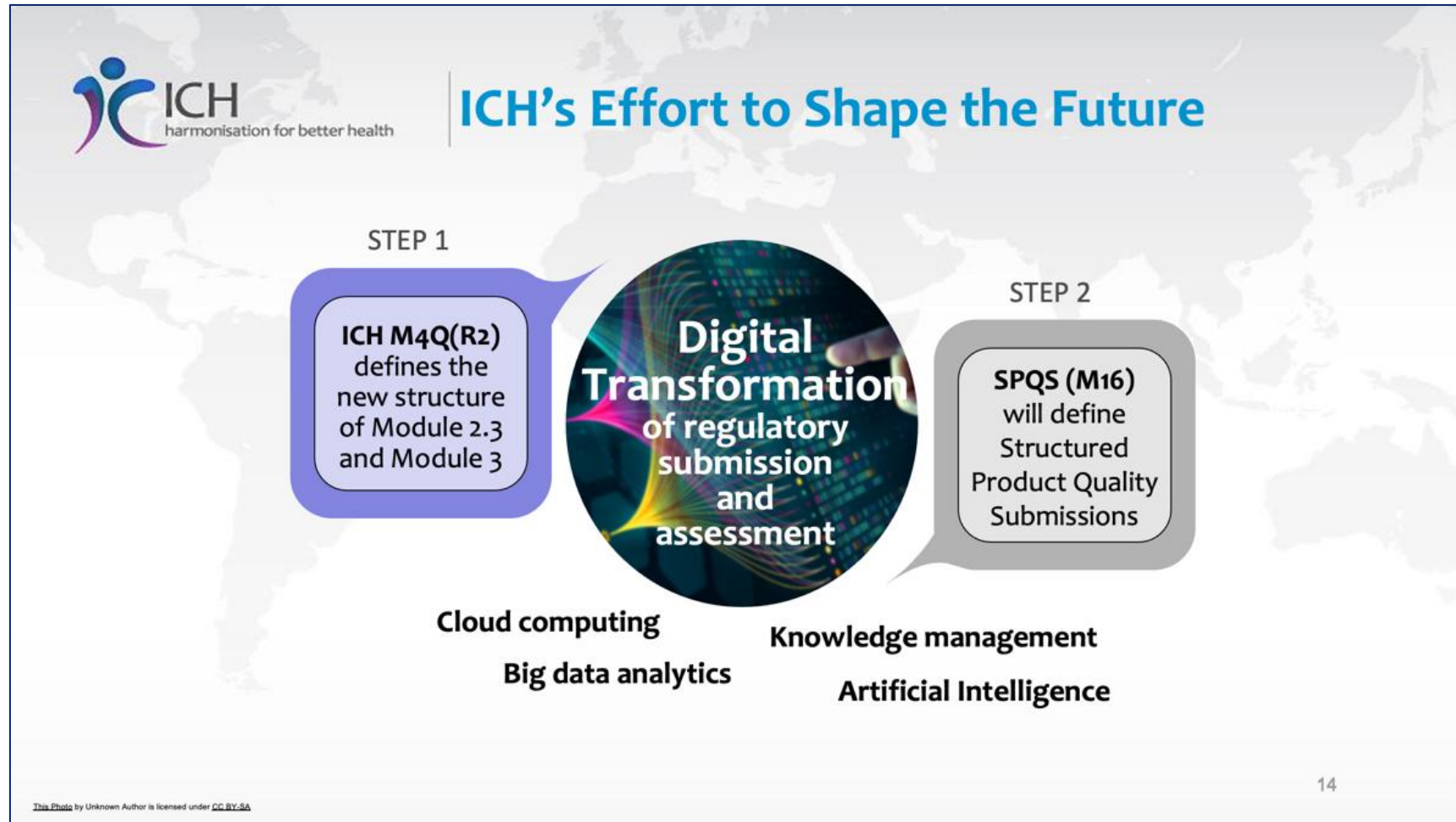


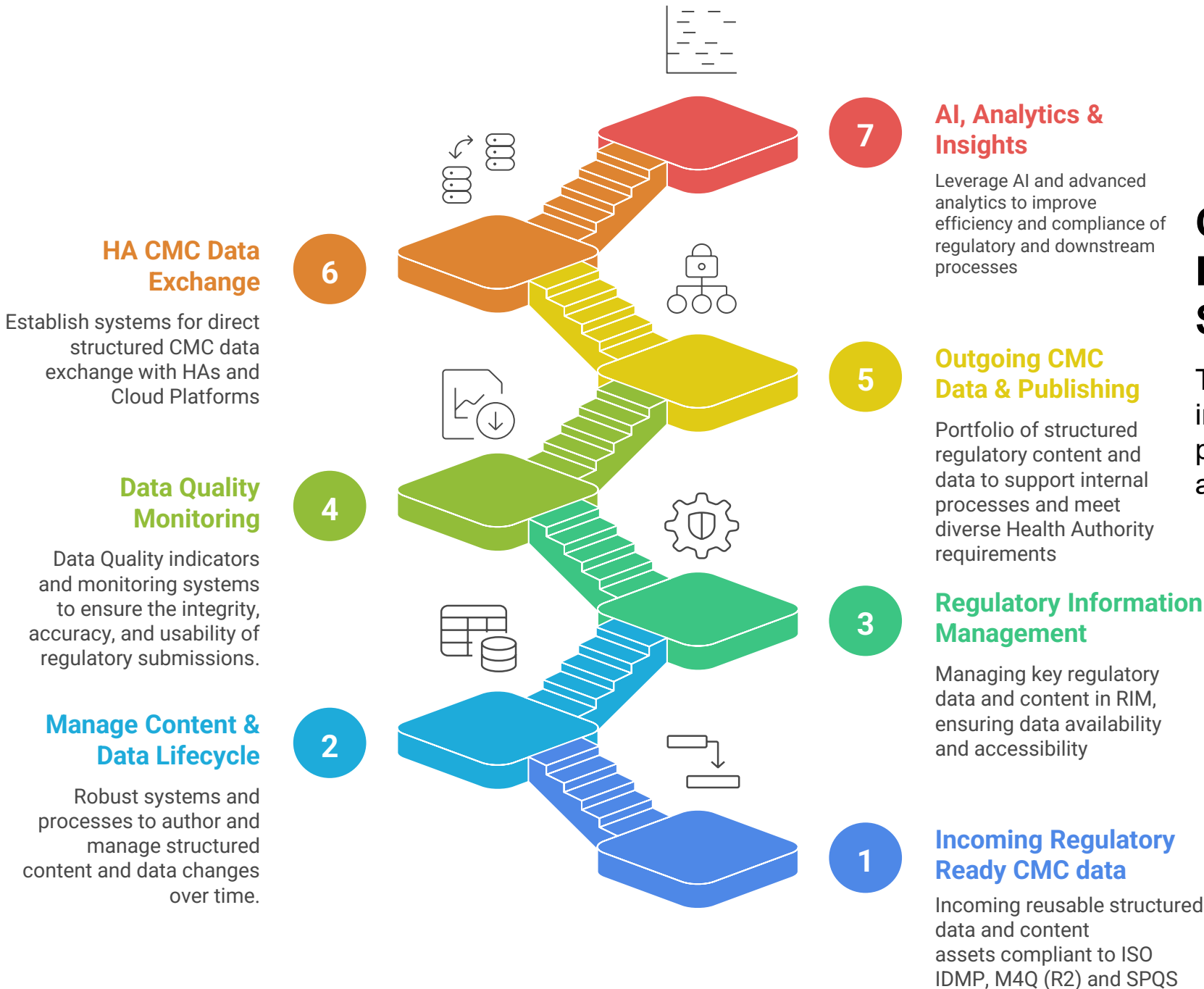
Percentage of Approvals After First Submission



ICH is Working to Standardize Structured Data For CMC

Each company needs to carefully consider a strategy for implementation





Company Transition to End-to-End CMC Structured Submissions

These capabilities need to be established internally to effectively author, manage, publish, submit and monitor regulatory data and content

ICH Structured Data Implementation Timeline (personal guess)

External drivers are only part of the wider business case for data-driven CMC regulatory



Company Implementation Approach

Early Adopter

Leads digital transformation, influencing standards and capturing early benefits but accepting higher risk



1

Molecule Driven

Adapts to digital regulation based on molecule strategy, balancing benefits & risk



2

Compliance Driven

Focuses on compliance, extending current practice and accepting delay in benefits of data-driven processes



3

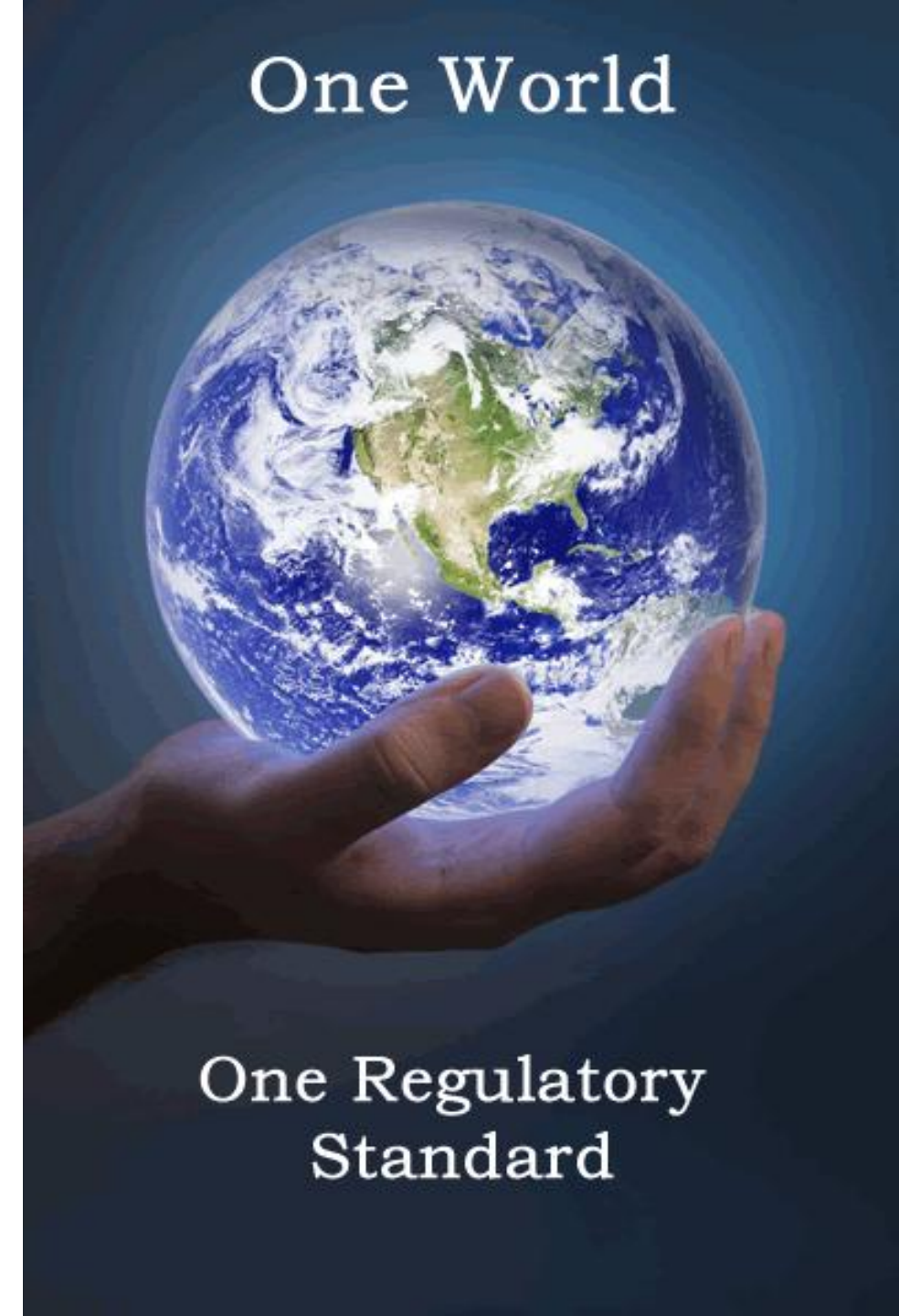


Data-driven Regulatory will enable the scale-up of collaboration and reliance pathways to the benefit of patients



Key Takeaways

- ▶ Our vision is achievable in the next decade
- ▶ The benefits are clear and directly impact patients
- ▶ ICH is key to advance and scale digital transformation in regulatory
- ▶ Companies should define their implementation strategy now
- ▶ Follow [ICH](#), [ICMRA PQKM](#), [ISO/TC 215 \(IDMP\)](#)
 - Get involved through trade associations in your region/sector



One World

One Regulatory
Standard

Doing now what patients need next