

# **Manufacturing Logistical and Capacity Considerations For Cell and Gene Therapy Products**

## **Cell & Gene Therapy Products (CGTP): Manufacturing, Quality and Regulatory Considerations CASSS**

**June 10, 2020**

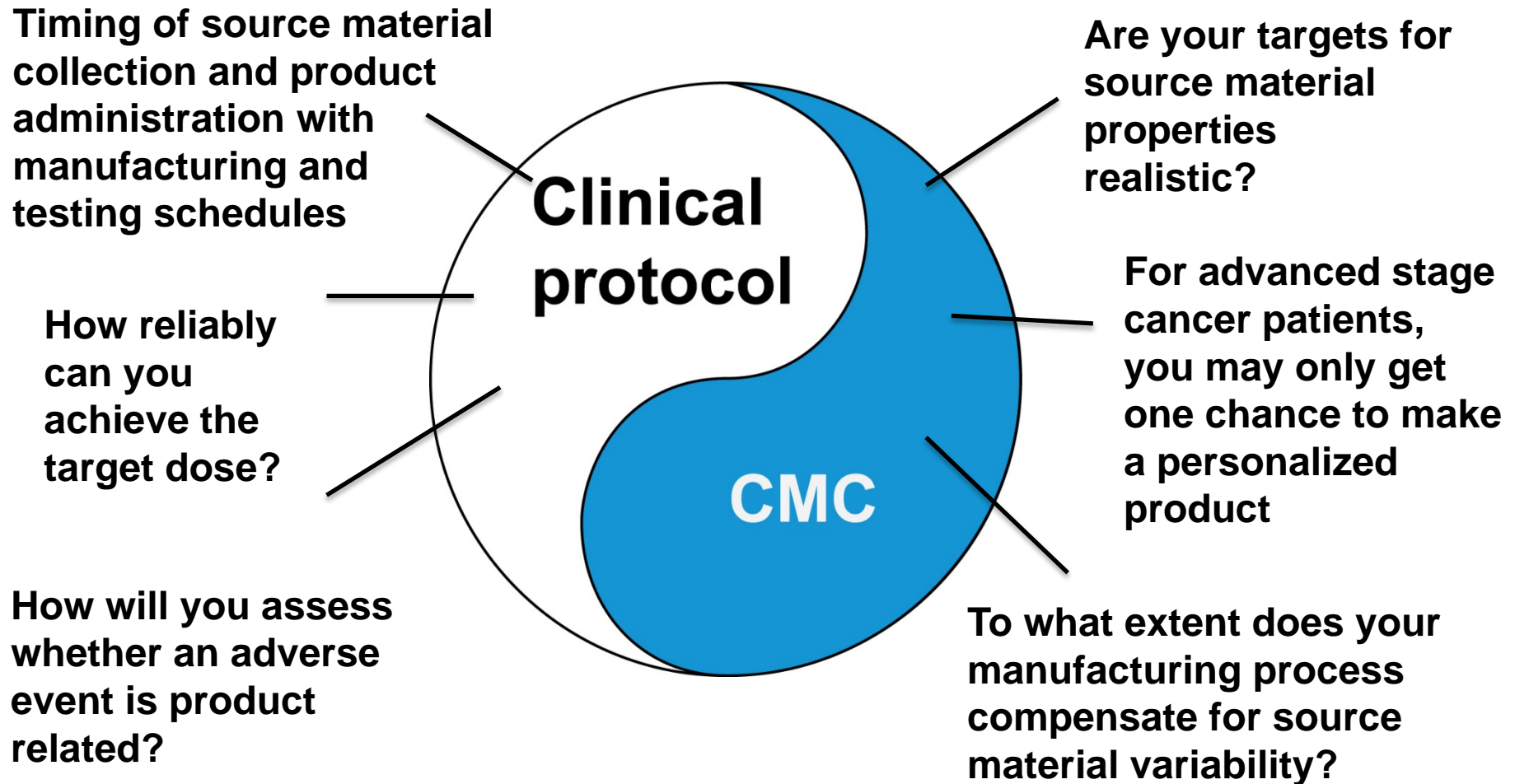
**Tom Finn, Ph.D.  
CMC Reviewer**

**Office of Tissues and Advanced Therapies  
FDA/CBER**

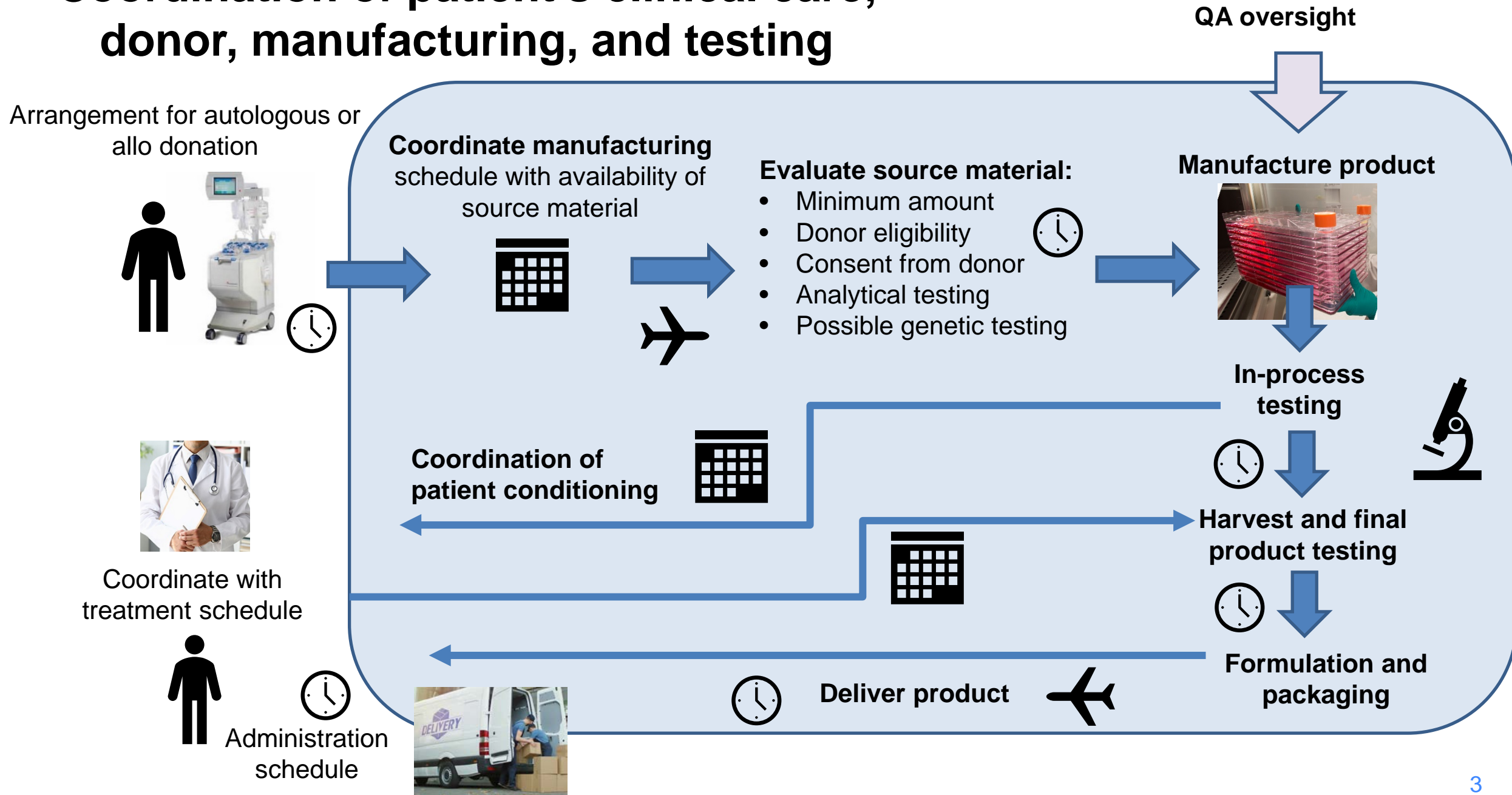


# For cell and gene therapy immunotherapies, tight coordination between the clinical protocol and manufacturing are often needed

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# Coordination of patient's clinical care, donor, manufacturing, and testing



# Examples of logistical concerns

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- Medical professionals are rushed because courier shows up early to pick up source material, and proper documentation is not followed
- Expired lot of cytokine is used in manufacturing because no other reagent lots have been qualified yet
- Manufacturing step exceeds holding time because results from in-process testing were not provided quickly enough or there was a delay in processing
- Generating largest dose for a dose escalation study means additional source material must be collected and pooled with first batch, altering patient treatment schedule
- Product arrives at clinical site with little time left before it expires because of a shipment delay
- DP shelf life not long enough to cover all the planned repeated doses
- MCB will expire before replacement is generated – what if it is not comparable to the last one?



# Considerations for manufacturing logistics



## Source material

- You can't always go back and grab more source material when the patient or a donor is the source - source material is precious
- Perform stability studies on source material to ensure adequate quality
- Shipping, storage, and handling conditions
- Tracking and chain of custody responsibilities



## Proper material management

- Have rigorous material tracking system in place
- Verification of inventory
- Adherence to first-in first-out
- Why is expired material still on the shelf?
- Suggest qualifying multiple lots of the same material

## Adherence to step and holding times

- Establish step/holding times based on stability studies and manufacturing experience
- Monitor adherence to step/holding times – check before you move on to next step in process – build into SOPs and forms
- Launch investigations when you have deviations, and take appropriate corrective actions, such as revising times

# Manufacturing challenges related to capacity and logistics are not just a risk for the manufacturer

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## **Risk to donor**

- Procedures such as mobilization, apheresis, surgical tissue collection are not risk-free
- Tissues used as source material are in limited supply

## **Risk to patient**

- Options for reprocessing are often not practical
- In situations involving lengthy and complex manufacturing process, patient may die before treatment, or patient may drop out of study due to deteriorating health status
- Conditioning of patient to receive a product may put them at risk – importance of making sure you can successfully manufacture product

## **Risk to clinical study**

- Manufacturing deviations can lead to clinical protocol deviations, which can complicate evaluation of safety and efficacy (example: not achieving the intended dose)

Cryopreservation of source material, intermediates, and DP can often help because it provides more flexibility on when manufacturing can start/stop and when a patient can be treated, but does not solve all problems (recovery issues, thawing procedures at clinical site, long term stability, etc.), .

**Holistic evaluation of system functionality is important when considering the adequacy of logistics and capacity**

# Using your manufacturing process as a guinea pig

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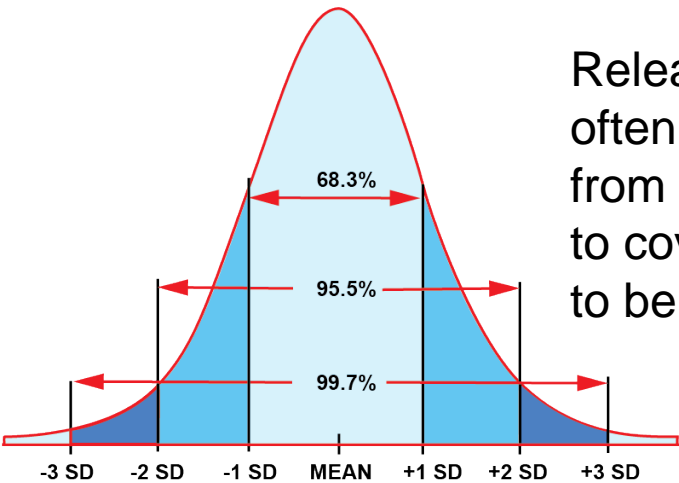
Have a failure upstream and decide to see if, by chance, it will meet lot release anyway: “there was a serious deviation, but the product still met product release criteria so there was no consequence.”



## Please consider:

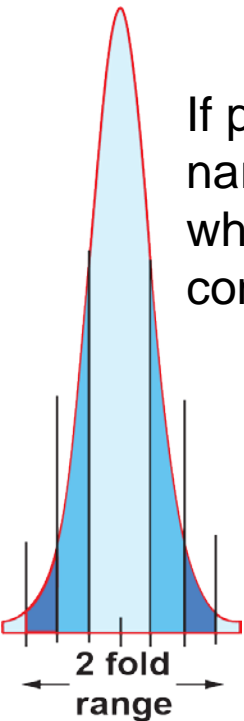
- The process is the product – specifications can only tell you so much
- These products are typically for treating serious, often life-threatening medical conditions – how much do you know about the disease, mechanism of action, and minimum product properties needed to help ensure benefit to the patient and to draw a proper conclusion?
- Cell and gene therapies are typically not well-characterized using rigorous testing:
  - How carefully have you looked for an impact?
  - A potency assay may not be in place until late stage
  - Lot release criteria often have very wide tolerances – meeting release criteria may not be a high bar



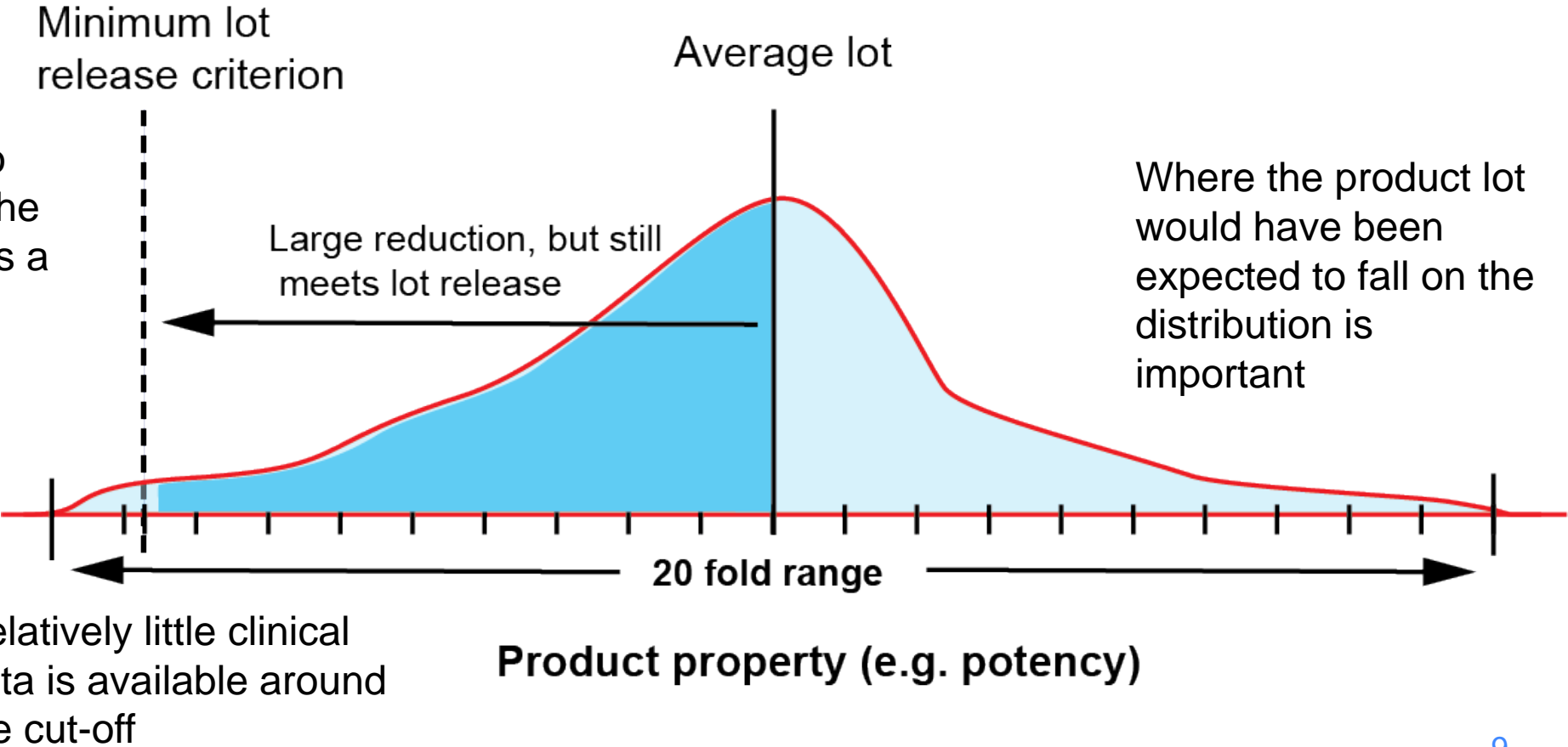


Release criteria are often based on 3 SD from the mean in order to cover all lots likely to be produced (99%)

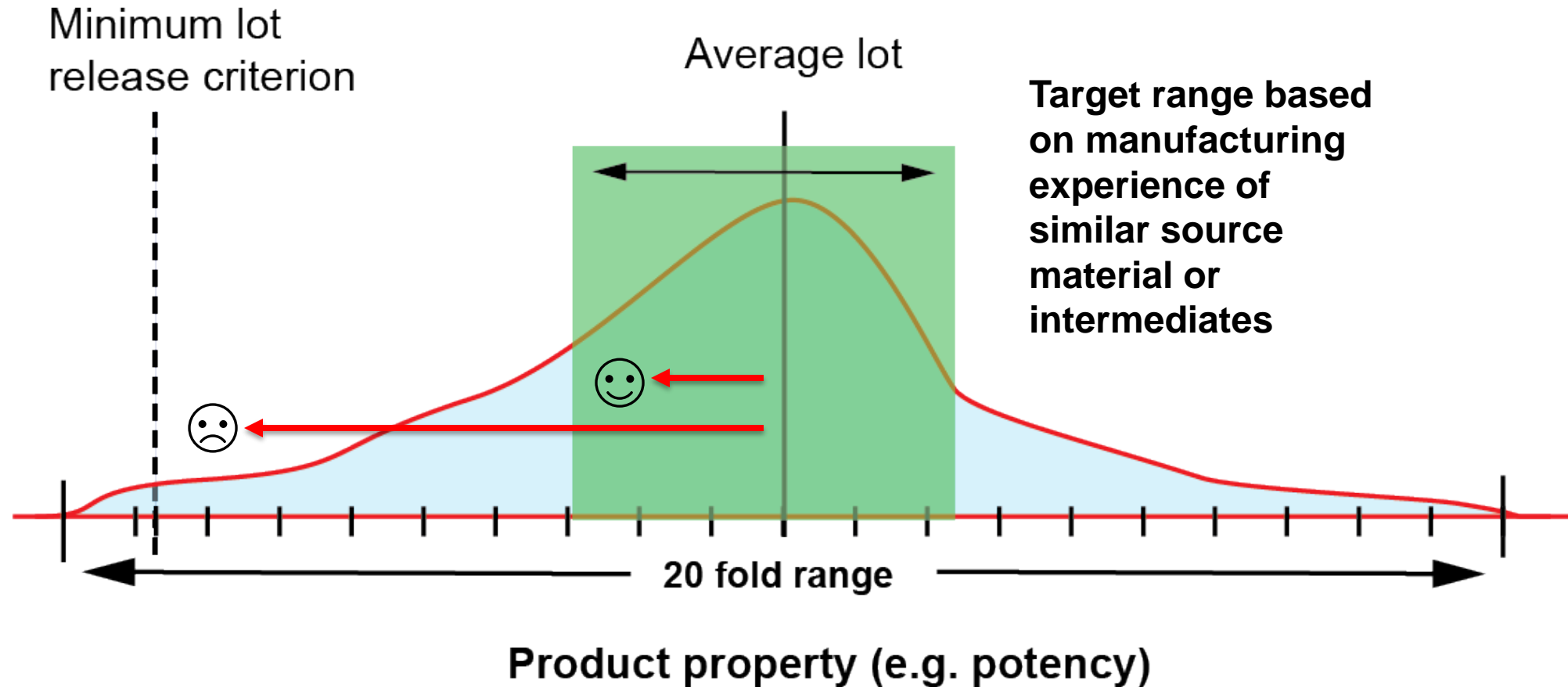
**But cell and gene therapies are often not normally distributed and typically have very wide tolerances. For the average lot being produced a product deviation could drastically reduce a product property and still meet lot release**



If product is made to narrow tolerances, the whole range ensures a consistent product



**A more useful analysis might be how this lot compares to similar lots you have made before**



# Evaluating deviations and potential impact- a multistep analysis



**Did the DS/DP meet minimum release criteria?**

**How did this lot compare with all historical lots?**

**How did this lot compare with historical lots with similar starting/intermediate properties?**

**Have there been other incidents and has there been a trend or drift in one direction or another?**

Especially important when you are making multiple lots at once, because a shift in quality could occur quickly

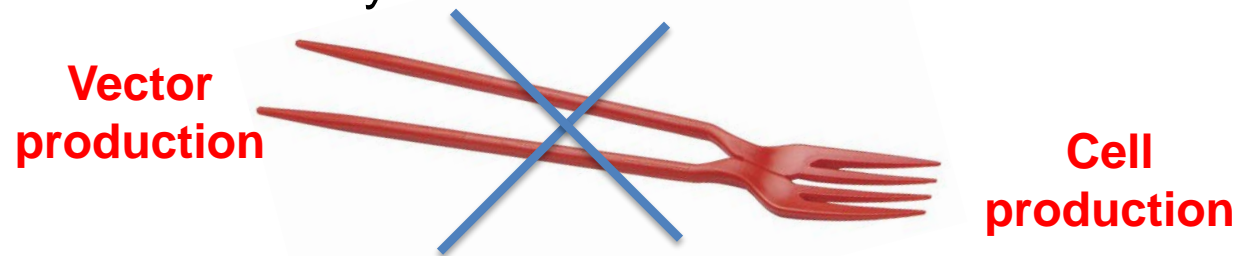


# Multiproduct manufacturing



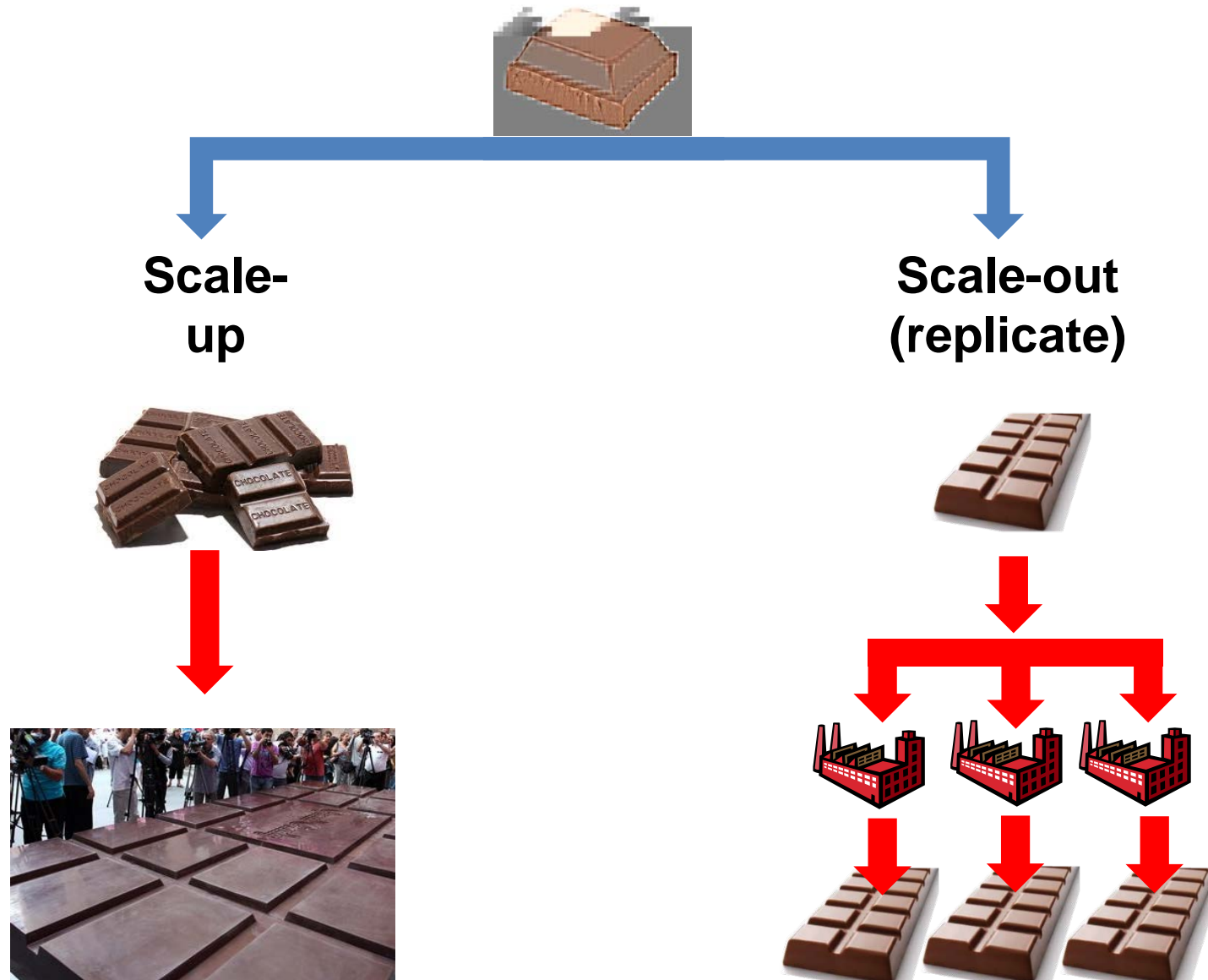
**Manufacturing multiple products in the same facility is not the same thing as multi-tasking. Please consider:**

- Appropriate segregation of materials, equipment, different products
- Generally recommend vector and cell production occur in different facilities or different parts of same facility



- Concerns about material, personnel, product, and waste flow
- Want to **minimize the potential for cross-contamination and mix-ups**
- Drug product release specifications must include an identity assay:
  - The assay must distinguish each product made in the facility
  - Identity for patient-specific cell and gene therapies involve **identity** for the correct cell type, and **chain of identity** for the specific patient

# Different strategies to increase manufacturing scale



# Logistical scale-up considerations

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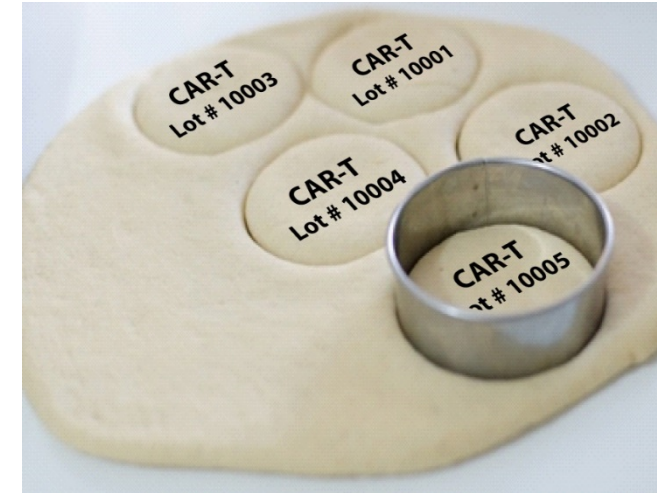


- Length in time in culture and the number of passages can, in some cases, profoundly impact product properties
- Cells can be sensitive to cell density and ratio of cell types, so it can be important to monitor
- Not all processes scale well:
  - Working with huge numbers of flasks can be problematic
  - Time-sensitive steps (such as enzymatic treatment) can be challenging
  - Equipment and material management
  - Adequate personnel, training up to date

# Scale-out manufacturing considerations



- While it may be easiest to process all lots identically from a logistical standpoint, remember each lot has unique properties and may react differently to the same conditions – **could contribute to product variability**
- There can be **increased risk when processing multiple lots simultaneously** – e.g., a problem with culture medium or a critical reagent could impact multiple lots at the same time and before you have a chance to notice or intervene. **Material qualification and process monitoring are critical**
- Impact to other products made in same facility
- Recommend that, in addition to aseptic process validation and process validation, a capacity study is performed to identify bottlenecks and **ensure that adequate resources are available**





# Difference between process validation and capacity studies

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## Purpose of process validation

- Manufacturing process is under a state of control
- Each unit operation is performing as intended
- Produces a consistent product

## Purpose of capacity studies

- Demonstrate you can successfully execute process as intended while operating at full production scale
- Demonstrates adequate resources are available
- Conforms to manufacturing and clinical schedules



## Process validation (required for licensure)

Concerned about:

- Process variability
- Meet all in process and final product release criteria

Involves:

- Process Performance Qualification (PPQ) studies
- Typically 3+ lots
- Consecutive lots (not best 3 out of 5)
- Usually done at full scale for each lot (though can add additional data at smaller scale)

## Capacity (may be asked to perform depending on situation)

Concerned about:

- Large increase in production scale over previous production levels (e.g 10X for P3 or commercial product) where there is a lack of experience working at that level
- Process step and holding times might not be adhered to or, or be heavily shifted within range (e.g. held overnight instead of directly processed)
- Logistics and bottlenecks (equipment, rooms, waiting for QC results)
- Delivery of product to clinical site during normal business hours and avoiding patients/health care professionals being rushed
- Potential for mix-ups with many more lots being produced
- Potential for increased product deviations as a result of many lots being produced at one time

# Capacity study design

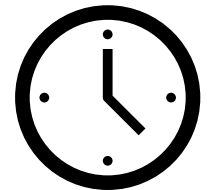
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- Calculations and estimates of needed materials, storage, clean room space, equipment, personnel, QC, etc. taking into account logistics – at the very least it should work on paper
- Evidence from previous studies where perhaps over a short period of time you manufactured at that level
- Successfully manufacturing a small number of new lots at full capacity (full throughput) on a subset of available equipment/rooms/personnel (e.g. full throughput in 2 of 5 cleanrooms)
  - Demonstration of appropriate segregation and tracking
  - Appropriate material management
  - Environmental monitoring
  - Proper Quality System oversight
  - Adequacy of software and computer systems

# Recommendations

- Moving fast inside of product corridors and clean rooms, and going quickly in and out of biosafety cabinets creates air currents which can interfere with good aseptic technique – work in sloth mode
- Environmental monitoring should factor in maximum number of personnel in a given area
- Maximum step/hold times:
  - Source material can vary substantially lot-to-lot in terms of volume or number of cells – larger quantities take more time to process. Consider worst case (which may change with experience)
  - As additional stability and product characterization data is acquired, consider impact on time limits and whether they are still accurate
  - As more experience is gained and changes to procedures are introduced, periodically review how long procedures are actually taking versus predicted – just because a maximum time is allowed doesn't mean it is in the best interest of product quality or for safety/efficacy of the patient – setting targets in addition to limits can be useful
  - Monitor adherence to step/hold times during procedures and with batch record review, and not just record stop/end times



*Note: These different factors can be at odds with each other*

# Summary

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- For patient-specific products, cell and gene therapies often involve careful coordination between the clinical site and manufacturing/testing/shipping: logistics can be challenging
- Late-stage clinical studies and commercial manufacturing often involve a substantial increase in production level that can stress production/testing and raise concerns about adequacy of available resources
- Careful consideration of manufacturing logistics and capacity can mitigate the potential for an increase in product deviations, shift in product quality, or failed lots
- Manufacturing failures are not just relevant to the developer, but could present a risk to the patient

# Contact Information

- **Tom Finn**

thomas.finn@fda.hhs.gov

- **Regulatory Questions:**

**OTAT Main Line – 240 402 8190**

Email: [OTATRPMS@fda.hhs.gov](mailto:OTATRPMS@fda.hhs.gov) and

[Lori.Tull@fda.hhs.gov](mailto:Lori.Tull@fda.hhs.gov)



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- **Consumer Affairs Branch:** [ocod@fda.hhs.gov](mailto:ocod@fda.hhs.gov)

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